









≁FARMAÈGROUP

Mid&Small Virtual Conference

27/28 July 2020

THE COVID-19 SANITARY EMERGENCY

Adopted stringent measures to avoid the outbreak inside the offices and the warehouses and to train our people on how to be safe

Smart working for people working at the call center, marketing and administrative department

We are very close to our community and we are putting in place some ESG initiatives in order to support the local municipalities and Hospital

3 4 AI

Warehouse employees must maintain a safety distance of at least one meter and when this is not possible, gloves and a breathing mask FFP2 or FFP3 must be worn; sanitization three times a day of the warehouse

Safety procedures have been issued for the reception and for express couriers; drivers carrying goods are not allowed to get off their trucks

All meetings with external visitors have been canceled and replaced by video/conference call

Internal meetings take place only via phone or video conferencing

FARMAE'S GROWTH IN 1H 2020



+73% ACTIVE CLIENTS (in 2Q)







LEADER IN THE ONLINE PHARMA & PERSONAL CARE MARKET

Revenues +76% from 1H 2019

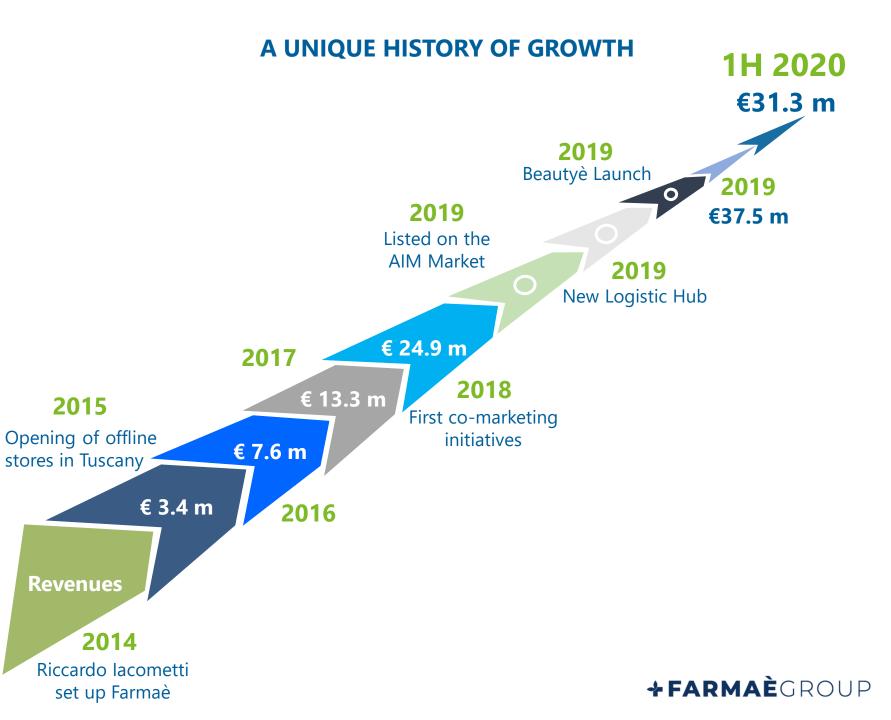
> **3.7m** Products sold as of June 2020

250k Active Clients as of June 2020

20.8m Site visits as of June 2020

17.2m Online Sales





A SCALABLE AND OMNICHANNEL BUSINESS MODEL

ONLINE

OFFLINE



Personalized, user-friendly and convenient shopping experience available 24/7

Media platform which recognize customers needs to realize effective marketing strategies focused on the improvement of economic results and the development of co-marketing initiatives





THE REFERENCE POINT FOR CUSTOMERS AND THE INDUSTRY



Focus on Customers

Unique **customer experience** thanks to the state-of-the-art and scalable e-commerce platform which enables a **personalized**, **user-friendly and convenient** shopping experience available 24/7

Focus on Industry

Unique **media platform** at the service of the **main industry players** through which it can improve market knowledge, recognize customers needs and realize effective marketing strategies and communication



STRENGHTENING THE MEDIA PLATFORM: THE VALNAN ACQUISITION

ACQUISITION OF THE ENTIRE SHARE CAPITAL OF THE DIGITAL AGENCY VALNAN S.R.L. ("VALNAN") FOR € 1.2 M

- Valnan is an **on-line marketing agency**
- Specialized in **Digital Consulting, Digital Advertising, Digital Tech and eCommerce**

€1.9M REVENUES

valnan

COMMUNICATIONS

€0.1M EBITDA Farmaè will **improve brands and products** by the end customers and optimize the budgets allocated for online advertising activities

€0.01M NET PROFIT



Strategic choice for the integration of Valnan's business intelligence within Farmaè perimeter while benefiting of an indepth overview of the e-commerce guaranteed by Valnan's independence on market

THE BEST TECHNOLOGY TO PROVIDE THE BEST CUSTOMER EXPERIENCE



Pharma and beauty companies are interested in partnering with Farmaè to set up their digital commercial strategy and to improve the positioning of their products

AN ADVANCED LOGISTIC HUB



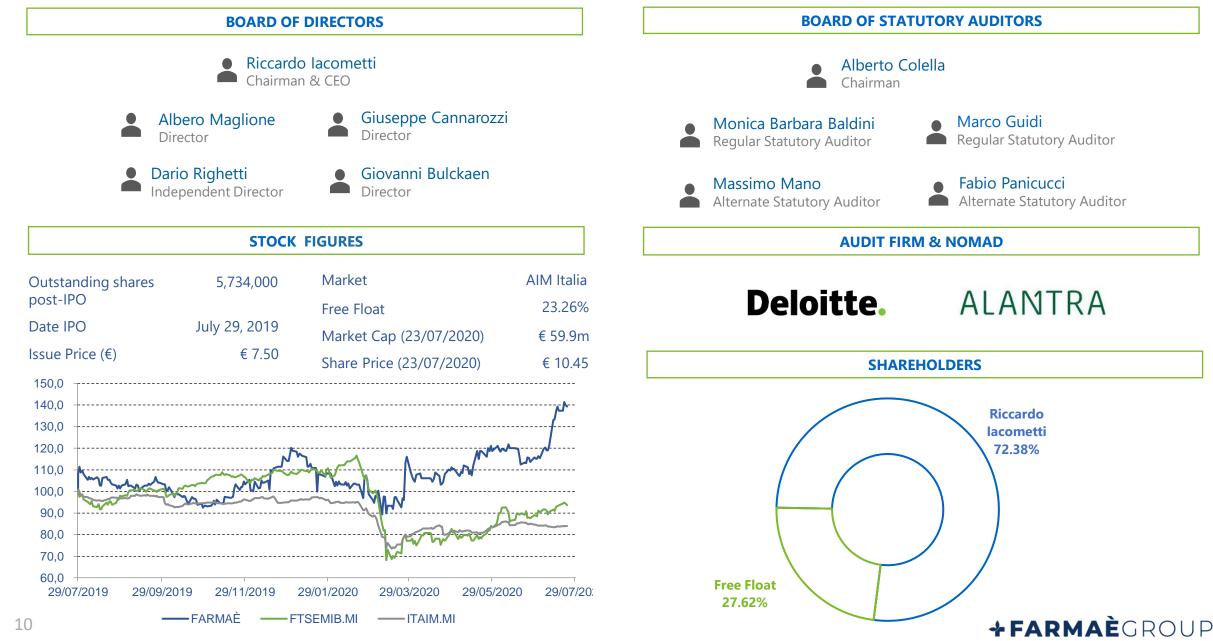
- A new automated logistics hub located in Migliarino Pisano (PI), equipped with a state-ofthe-art fully automated system, which allows to achieve significant efficiencies in inventory and order management and to speed up the delivery process.
- A new investment of €0,57m to improve orders' management recently approved by BoD.

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Up to € 300 m

developable turnover

GOVERNANCE



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Market Positioning



FAVORABLE E-COMMERCE MARKET IN ITALY



E-commerce Market in Italy

2019

€ 31.6 bn (+15%) E-commerce Market Value
€18.1 m (+21%) of purchases represented by Products
7.3% Penetration rate



Personal Care & Otc Market in Italy € 10.8 bn Personal Care & OTC Market Value
€ 240 m Personal Care & OTC Online Market
2.2% Penetration rate



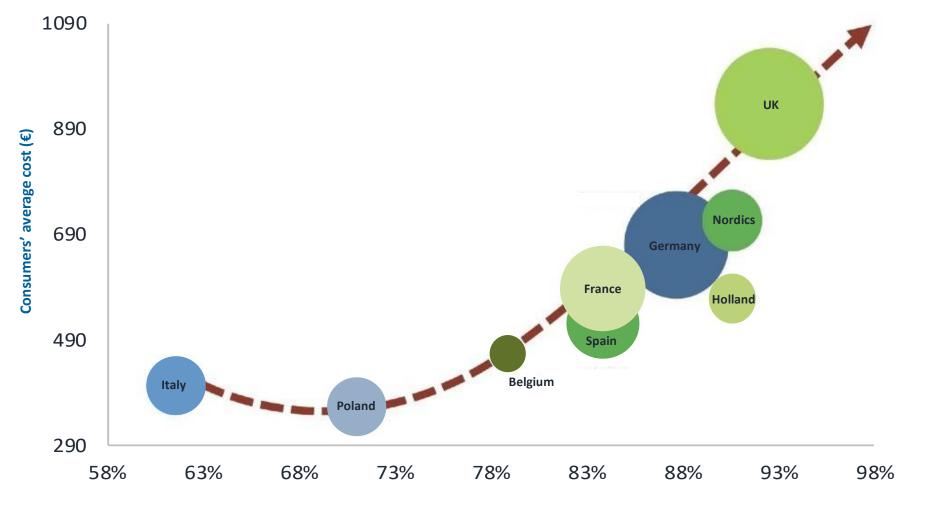
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Beauty & Professional Market

€ 10.9 bn Beauty & Professional Market Value
€ 470 m (+22% YoY) Online Beauty & Professional Market
4.3% Penetration rate

COMPARISON WITH THE EUROPEAN MARKET





% Online Consumers (on tot. Population)



THE LEADERSHIP IN ONLINE PERSONAL CARE & OTC MARKET



- **Conversion Rate** from 2.1% to around 4.0% in the last three years
- An efficient **Customer Care** service with 8 pharmacists and 3 operating units





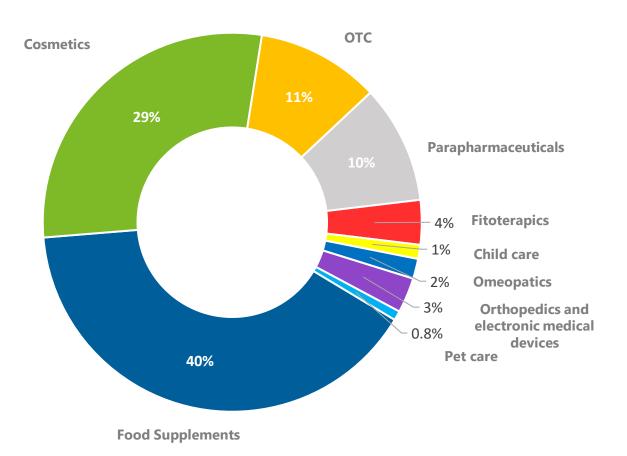
UNPARALLELED OFFERING

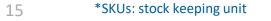
- ~ 40k SKUs*
- 31% average discount vs offline
- High value products with long shelf life
- Small weight and size
- Low return rates
- Extended customer lifetime











BEAUTYÈ IN THE BEAUTY & PROFESSIONAL MARKET

Great development potential thanks to:

- Leverage on <u>www.farmaè.it's</u> database
- Partnerships with main brands
- Tech Know-how

beautyè

- Great investments of the main industries in the field
- High overlapping of consumers between luxury and hair care brands

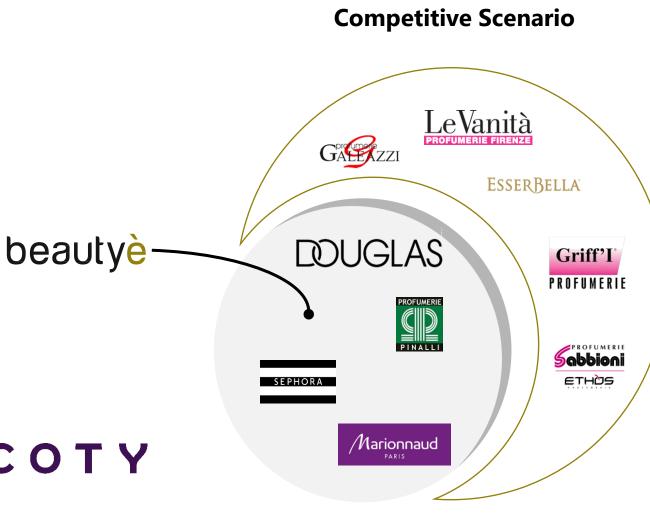
Industrial Partners

L'ORÉAL JHIJEIDO COTY



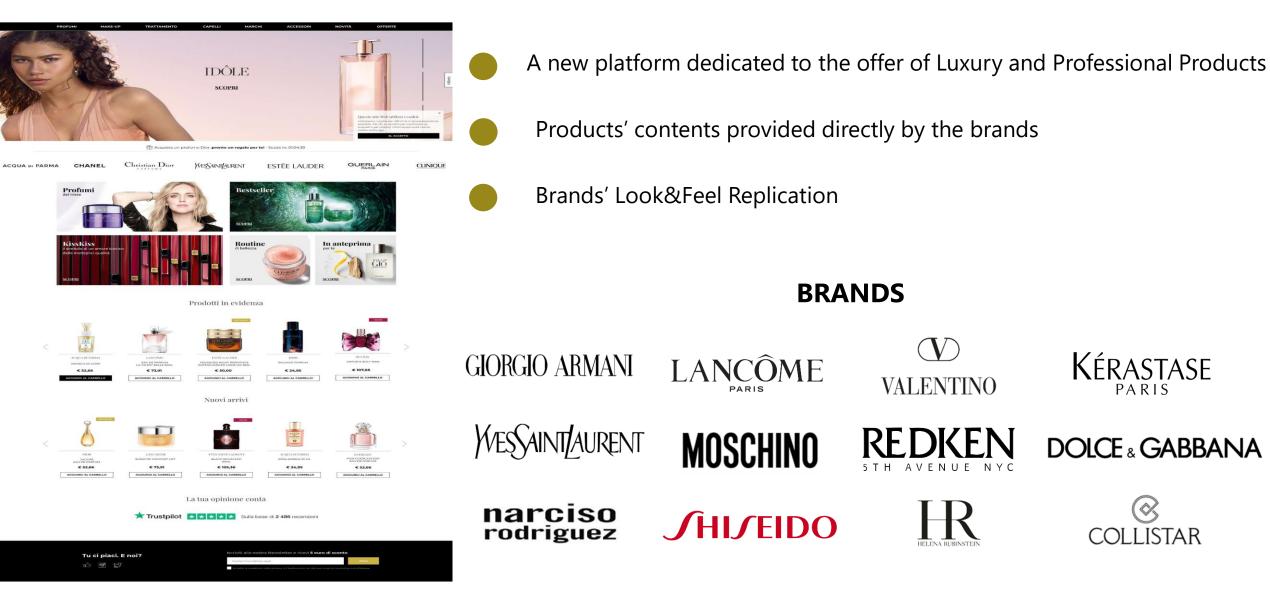






beautyè

A NEW CONCEPT FOR BEAUTY LUXURY & HAIR CARE PROFESSIONAL



beautyè

The new Love Destination on the sea-front of Viareggio

+ FARMAÈGROUP

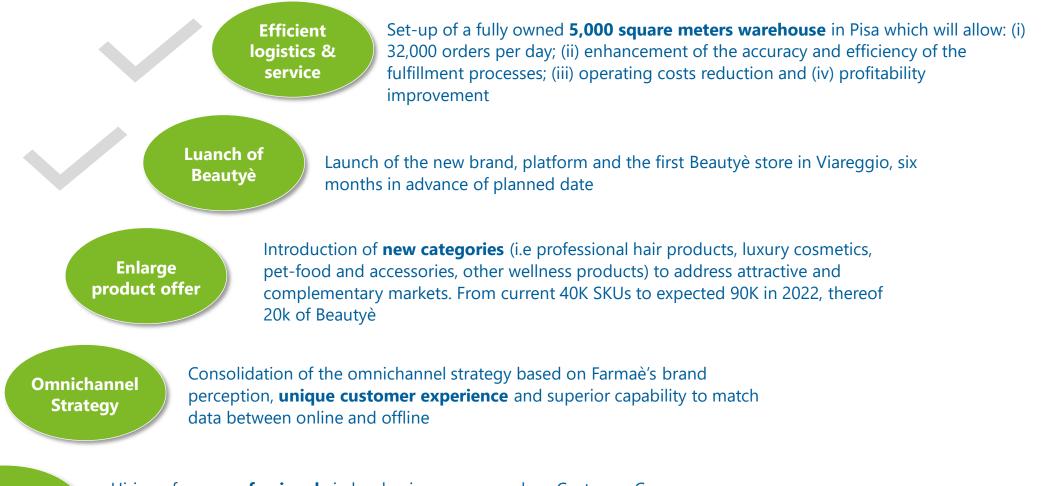
The **first interactive store** in Italy to guarantee an immersive customer experience

Enhanced audio / sensorial experiences with home automation

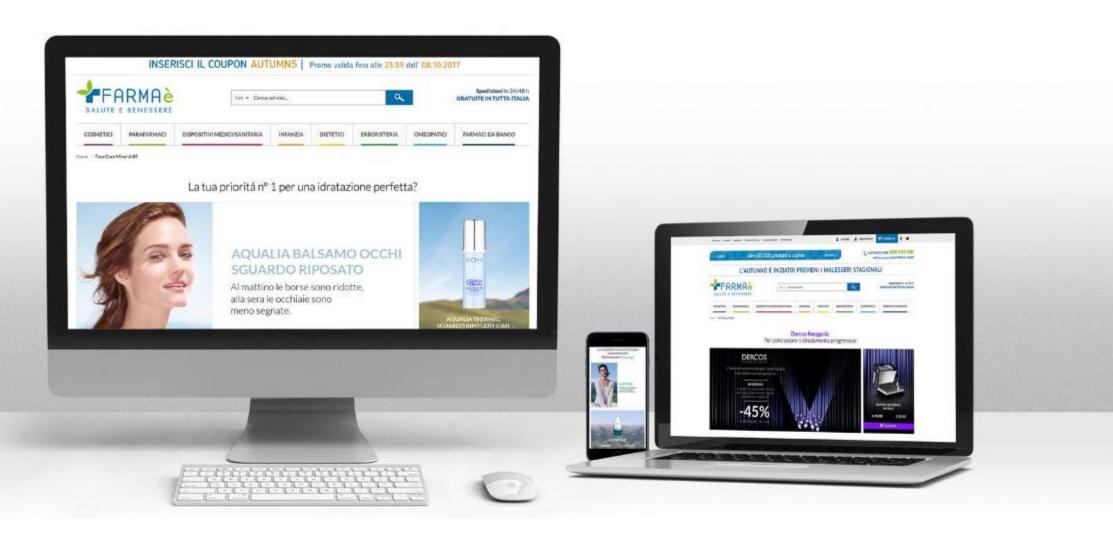
A fully technological Store built on 3 floors:

- Ground floor: dedicated to the world of luxury (make-up, skincare, fragrances)
- 1st floor: dedicated to various beauty treatments for the hair
- **Basement:** where products can be purchased thanks to touch screens

A CLEAR STRATEGY TO CONSOLIDATE MARKET LEADERSHIP



Strengthen internal capabilities Hiring of **new professionals** in key business areas such as Customer Care, Marketing, and Finance and further expand technological edge. New incentive plan: Phantom Stock Options



Financials



AN EXPONENTIAL GROWTH

Site Visits (m)



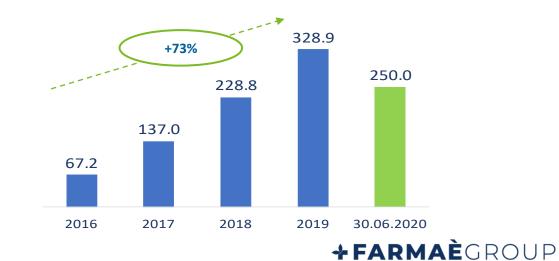
Orders (k)







Active Customers(k)

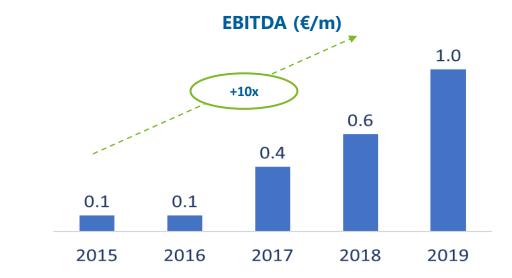




2019 RESULTS' STRONG IMPROVEMENT

Stellar Revenue Growth mainly driven by the expansion of online sales (+87.7% CAGR) and the New Openings of brick & mortar stores (+32.1% CAGR)

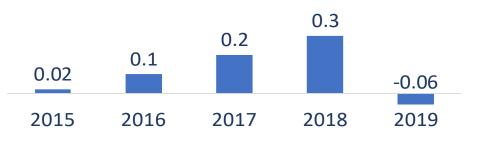




EBIT (€/m)









PROFIT & LOSS STATEMENT

€/000	2019	2018	YoY %	Difference
Sales Revenues	37,532	24,779	51%	12,753
Change in Inventories	3,868	3,074	26%	794
Value of Production	41,400	27,853	49%	13,547
Materials used	29,039	19,012	53%	10,027
Costs of services	9,439	6,820	38%	2,619
Other operating costs	106	250	(58%)	(144)
Total Operating Costs	38,584	26,082	48%	12,502
Labour costs	1,844	1,152	60%	692
EBITDA	972	619	57%	353
Depreciation and amortisation	970	145	569%	825
EBIT	2	474	(100%)	(472)
Financial revenues (expenses)	(86)	(93)	(8%)	7
Extraordinary revenues (expenses)	40	(9)	n.m.	49
EBT	(44)	372	(112%)	(416)
Income taxes	(20)	(108)	(81%)	88
Net profit	(64)	264	(124%)	(328)

Revenues up 51% driven by online

Personnel costs increased by 60% due to headcount growth (+21, from 37 to 58)

Positive EBITDA at €1 m, +57%

Growth of amortisation for €0.8 m linked to additional €4.6m investments (thereof €1.5 m for the IPO) carried on in H2 2019

Tax credit for IPO not yet accrued in 2019 results



BUSINESS UNITS ANALYSIS

Business Units analysis confirms the strong growth in all business segments

€/000	12/31/2019	12/31/2018	YoY %
Online Sales	34,214	22,788	50%
Offline Sales	1,995	1,710	17%
Co-marketing	1,199	0,255	370%
Other Revenues	0,124	0,26	375%
Sales Revenues	37,532	24,779	51%

- + 50% YoY Online Sales growth, thanks to the increase of the number of references and the customer base expansion
- +17% YoY Offline growth, thanks to the new store opening in Cecina and stores' like for like performance
- Co-marketing sales amounted to €1.2m, thanks to partnerships with the beauty and pharma companies, that see Farmaè as a major media company
- In 2019, Farmaè's website has reached more than 22.8m of visits compared to 13.0m of 2018 (+75% YoY)
- Convertion rate higher than the national average, thanks to the innovative digital strategies
- Registered 0.8m of orders (+56% YoY) from more than 0.3m of active clients (+44% YoY)





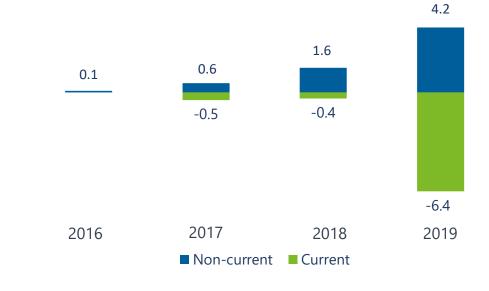
FINANCIAL HIGHLIGHTS

Farmaè enjoys a structurally negative commercial working capital

€/K	12/31/2019	12/31/2018
Fixed Assets	7,506	3,900
Net Working Capital	2,697	-319
Net Financial Position	2,171	-1,209
Net Equity	12,187	2,246

- Net financial provision improvement from € -1.2m to €2.2m
- New investments for €4.6 m of which €1.5m IPO costs
 - A new leasing contract of €3.9m to finance the new warehouse has been signed in February





Contatti

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