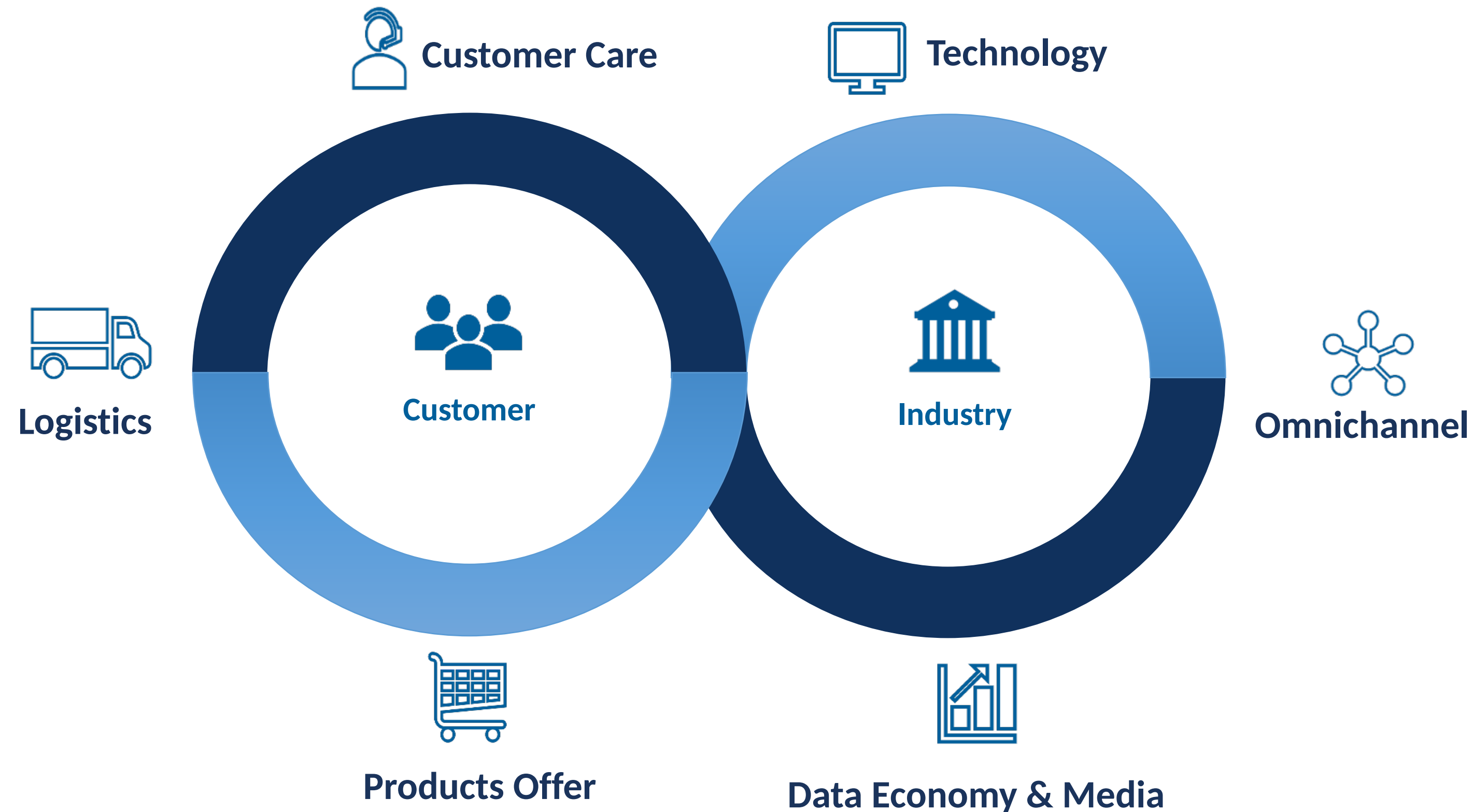




Virtual Roadshow

January 2022

The undisputed Italian online leader in the Healthcare, Beauty and Wellness sector



The point of reference for the final customer and the industries of the sector in Italy.

Founded in Viareggio in 2014 and listed on Euronext Growth Milan from July 2019, Farmaè Group owns the following brands: Farmaè, Amicafarmacia, Beautyè and Sanort, and 100% of the media company Valnan Communications.

Farmaè Group is an integrated commercial platform that connect physical and online for the benefit of end customer 's purchasing and a reference media for the main industries in the sector.

**The first true Multi-Channel online player
in Europe in the reference Macro Sector**

The first true Multi-Channel online player in Europe in the reference Macro Sector

Health & Wellness

Farmaè Group is the undisputed leader in Italy with its online platforms www.farmae.it and AmicaFarmacia www.amicafarmacia.com.

Farmaè ranks number 1 in Italy with www.farmae.it and is present on the national territory, in Tuscany, with 9 physical points of sale.

Amicafarmacia, acquired by Farmaè Spa in September 2021, is the second online reference player and is present on the territory in Piedmont with 2 physical stores.

Beauty



The company operates in the Beauty market (professional sector, hair products and perfumery with Skincare, MakeUp and Fragrances) with the Beautyè brand with its online platform www.beautyè.it and a shop in Viareggio that combines the experience of the prestige beauty of perfumery with a beauty salon.

Heavy Orthopedics



The Group has also recently entered the heavy orthopedics market in favor of health protection for severe disabilities by acquiring the Sanort brand www.sanort.it on which a market repositioning strategy is underway.

55.000 SKUs

In total, the Group deals with approximately 55,000 SKUs in the Health, Beauty and Wellness markets, exploding every need of the end customer in an omnichannel logic.

A unique history of growth

The growth speed is the main driver for a successful positioning



Amicafarmacia acquisition

Amicafarmacia is the second Italian online player in the Health & Wellness



2020 Revenues

Farmaè



2020 Aggregated Revenues

Farmaè + Amicafarmacia

2021 results will only consolidate the October-December period.

Synergies

- Consolidation of Farmaè positioning in the online channel through a significant increase in the user base
- Improved commercial purchasing conditions thanks to a greater critical mass
- Further development of industrial partnerships aimed at increasing targeted marketing and communication actions
- Enhancement of a single Group Media Platform

Pharmacy



Para - Pharmacy



Online Platform



www.amicafarmacia.com



€51

Online Average ticket in 2020 (net of VAT)



26.9m

Sessions on the website in 2020



ca. 1.6%

Average conversion rate in 2020

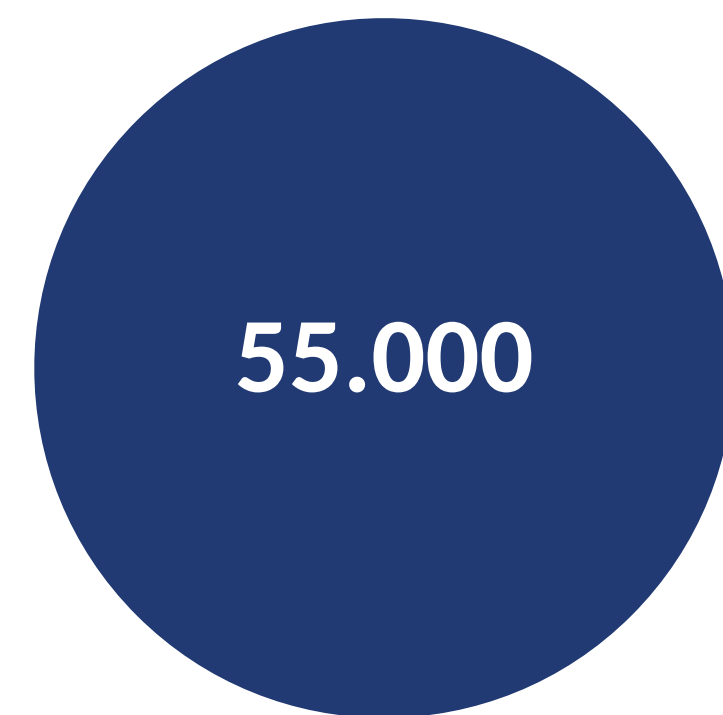


~40k

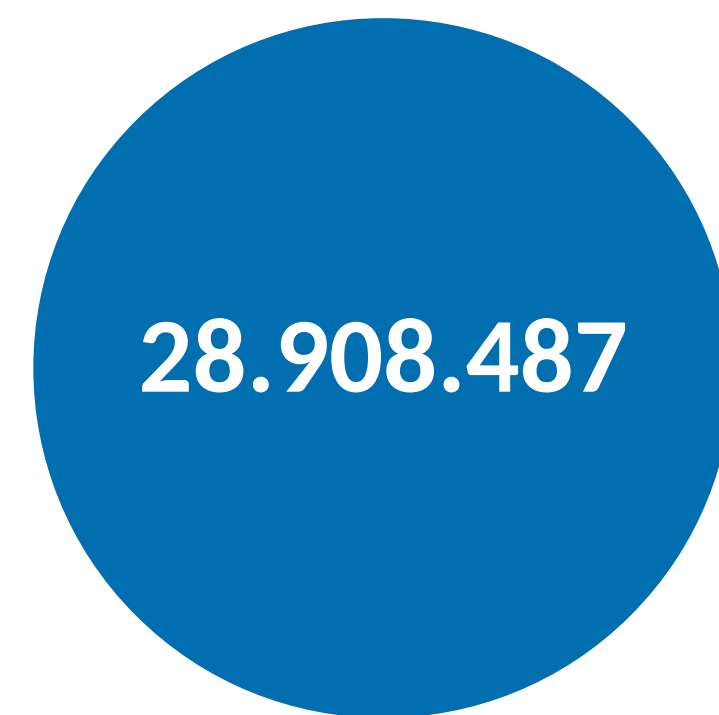
SKUs

The first online player in Italy in the Healthcare, Beauty and Wellness sector

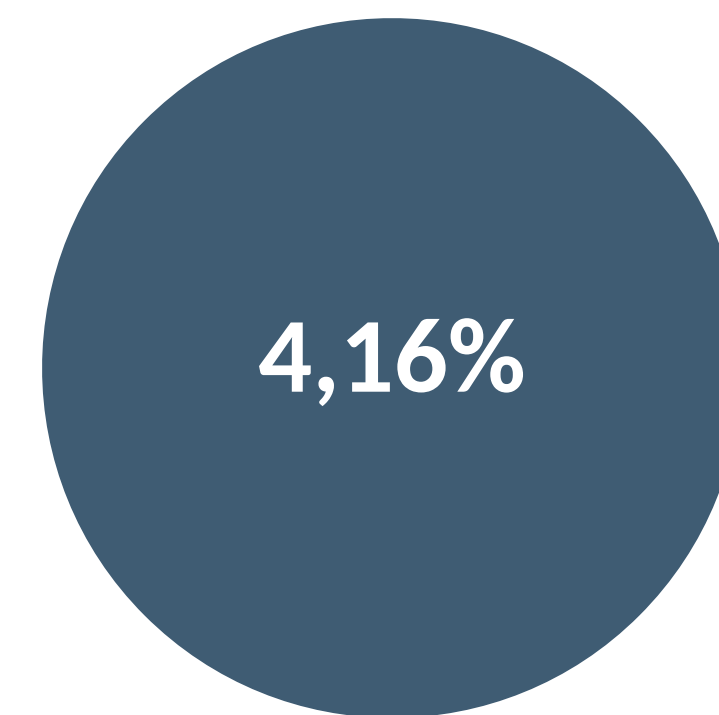
Online development through the integration of the eCommerce model with the Media model



SKUs



Site Visits



Conversion Rate



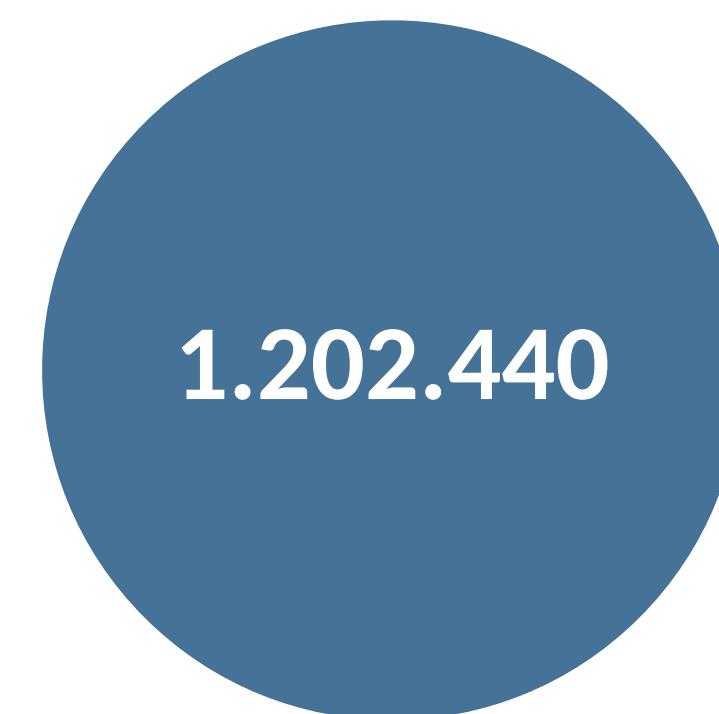
**Repeated Order
per client**



Products sold



Online Average Ticket



Online Orders



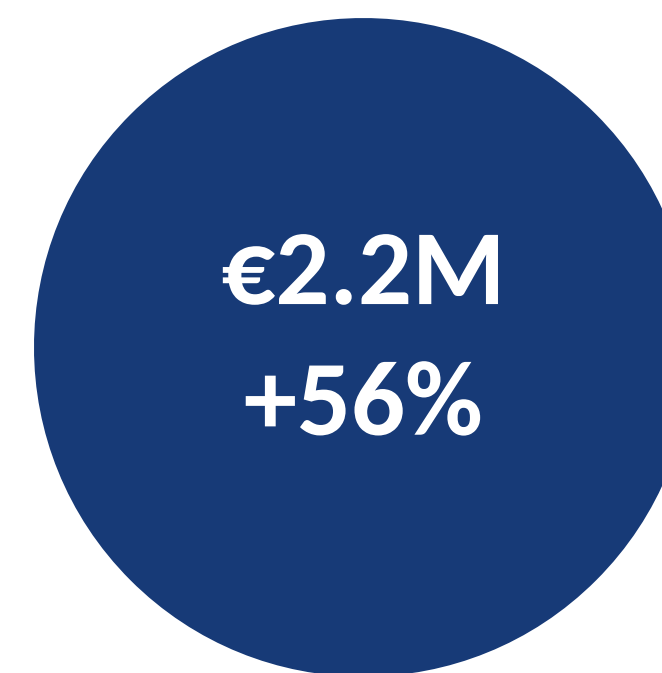
Active Customers

KPI Performance Jan – Sep 2021. Figures don't include Amicafarmacia.

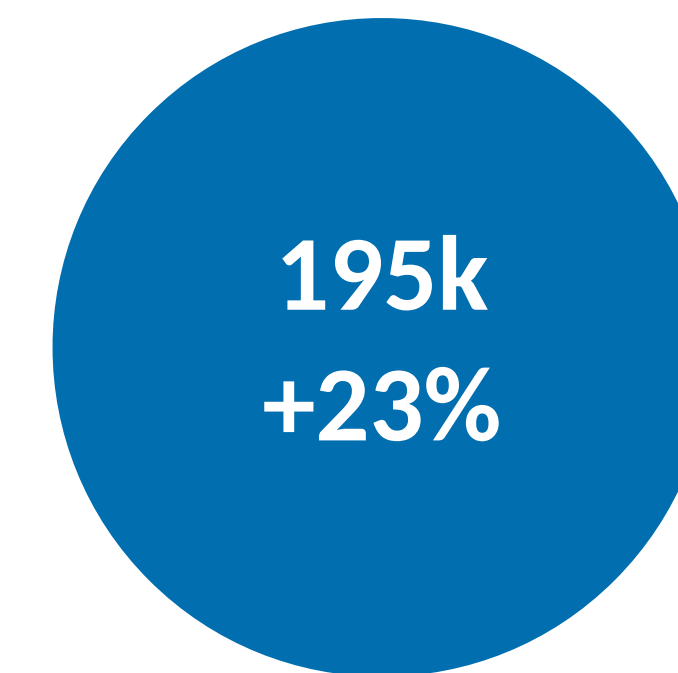


A retail business that grows without delays

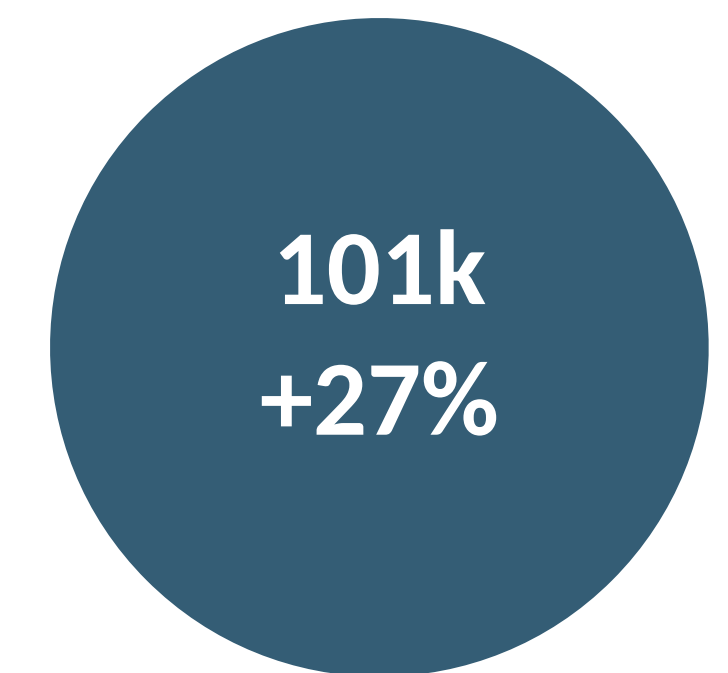
Thanks to a real omnichannel strategy, the development of a tactical and strategic retail



Revenues
9M2021



Product sold
in 9M2021



Number of
clients in 9M2021

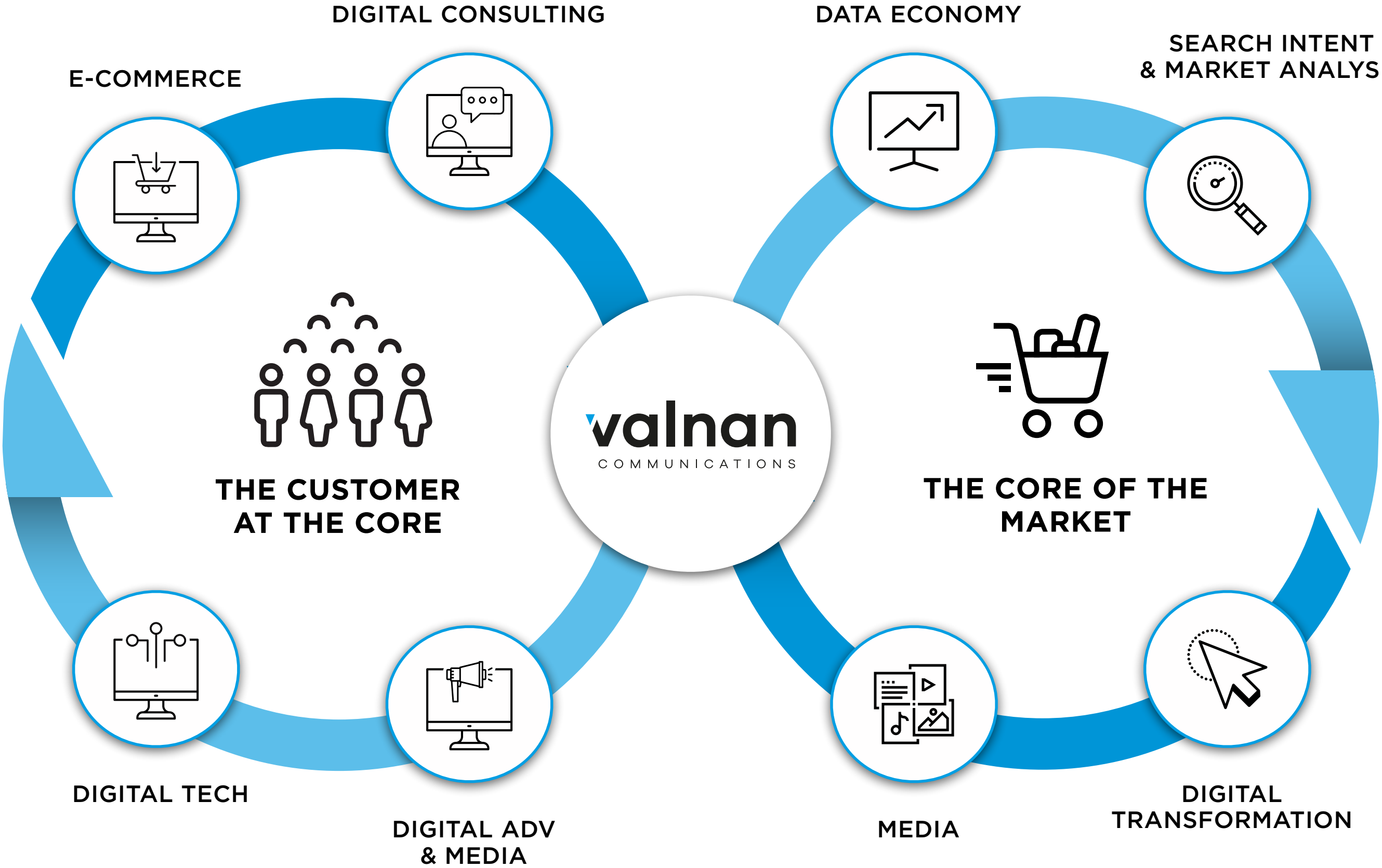
Retail Performance 9M2021 - Figures don't include Amicafarmacia.

A results-oriented agency

Thanks to an innovative business model in the field of online communication and marketing, Valnan is a point of reference for Italian SMEs of different sectors

Valnan Communications is an Online Communication and Marketing agency that offers its clients a unique mix of services, technology, consulting and training to support Italian and International companies in the process of Digital Transformation in order to accelerate the new path between supply and demand to bring Brands closer to Consumers.

It operates on the market independently and it is the reference agency in Italy for players in the world of pharmaceutical, beauty, wine and tech.



From Data Economy to Media

Thanks to the knowledge and transparency of the reading of millions of data Farmaè has become a reference media for the main industries in the sector

Farmaè develops partnerships with the main industrial companies in the sector, from which it is perceived not only as an important customer, but also as a media platform through which to improve knowledge of the market and convey communication effectively to their consumers. This activity has generated an additional line of revenues, called Co-Marketing.

Some of our partners

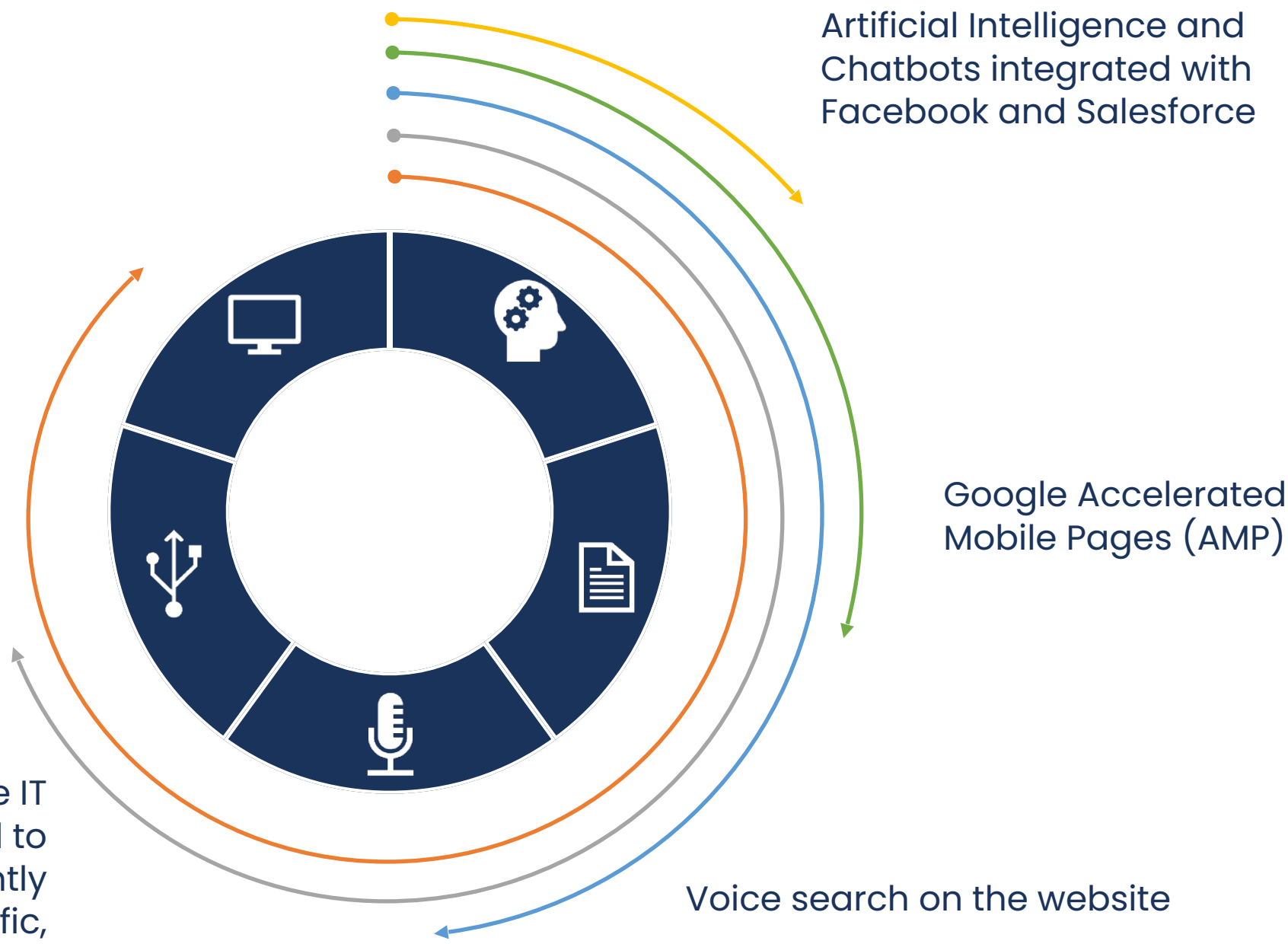




Technological development to support business

A company capable of transforming itself into a Tech Company.

Constant introduction of technological innovation both in terms of software solutions for business rather than digital platforms to take full advantage of the opportunities of Web 4.0, making the most of the constant integration between online and offline channels to improve the customer experience in an omnichannel way.





The purchasing experience also through the service

The development of the logistic capacity to improve and accelerate the main service lever: delivery

Advanced Logistic Hubs to efficiently serve customers

Farmaè

Automated logistics hub located in Migliarino Pisano (PI)

- equipped with a state-of-the-art fully automated system
- achieves significant efficiencies in inventory and order management
- delivery focus centre-south of Italy



5,000 sqm
New warehouse to support growth



48 h
Estimated maximum time for a delivery



€ 19.90
Minimum cost for free delivery



Up to 150 ml
Developable turnover

AmicaFarmacia

1,100sqm + 400sqm of container acquired close to the logistic hub in Bagnolo Piemonte



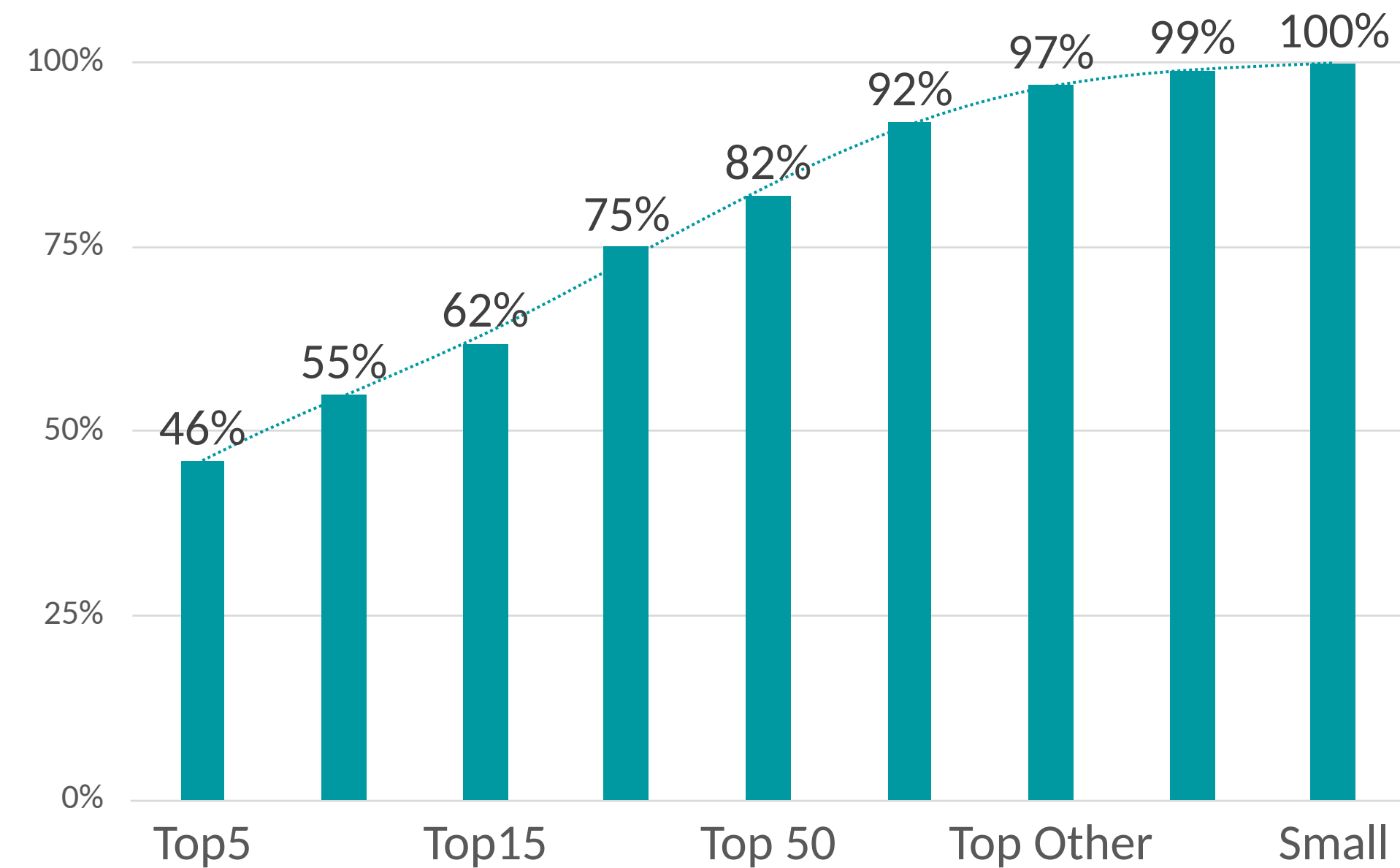
A new hub of up to 5,000 sqm to be opened by the second half of 2022 to serve the North of Italy

Health and Wellness Market

The low purchase penetration on the online channel (4%) is an objective growth opportunity

Italian direct online Competitors

Top 5 players represent the 46% of Market Revenues



Source: IQVIA 2020

Traffic Share leadership

	Domain (12)	Traffic Share ↓	Change	Rank	Monthly Vi...	Unique Visit...	Desktop vs Mobile	Visit Dura...	Pages/V...
1	farmae.it	23.00%	↑ 7.22%	#23,...	2.076M	1.185M	24.5% 75.5%	00:04:11	5.48
2	elarma.com	20.92%	↑ 0.25%	#30,...	1.888M	1.296M	31.2% 68.8%	00:02:14	2.74
3	shop-farmacia.it	16.03%	↓ 9.22%	#44,...	1.447M	1.056M	33.0% 67.0%	00:02:44	3.62
4	amicafarmacia.com	9.39%	↓ 1.88%	#64,...	847,499	597,265	28.6% 71.4%	00:03:06	3.75
5	farmacosmo.it	8.11%	↓ 3.63%	#48,...	731,793	484,541	29.6% 70.4%	00:03:14	7.79
6	farmasave.it	6.89%	↓ 13.49%	#66,...	621,668	423,757	39.2% 60.8%	00:03:19	5.49
7	saninforma.it	5.15%	↓ 8.40%	#132,...	464,937	375,045	17.9% 82.1%	00:00:51	2.13
8	topfarmacia.it	4.61%	↑ 15.96%	#69,...	415,944	231,789	39.7% 60.3%	00:04:51	10.88
9	semprefarmacia.it	3.54%	↑ 18.59%	#115,...	319,319	200,697	21.9% 78.1%	00:02:53	6.03
10	farmaeurope.eu	1.28%	↓ 7.41%	#398,...	115,751	85,021	26.4% 73.6%	00:03:00	3.61
11	petroneonline.com	1.09%	↑ 21.24%	#377,...	97,990	53,945	43.3% 56.7%	00:07:19	3.27
12	loretogallo.com	0.01%	↑ 22.07%	#643,...	< 5,000	< 5,000	60.7% 39.3%	00:00:26	1.38

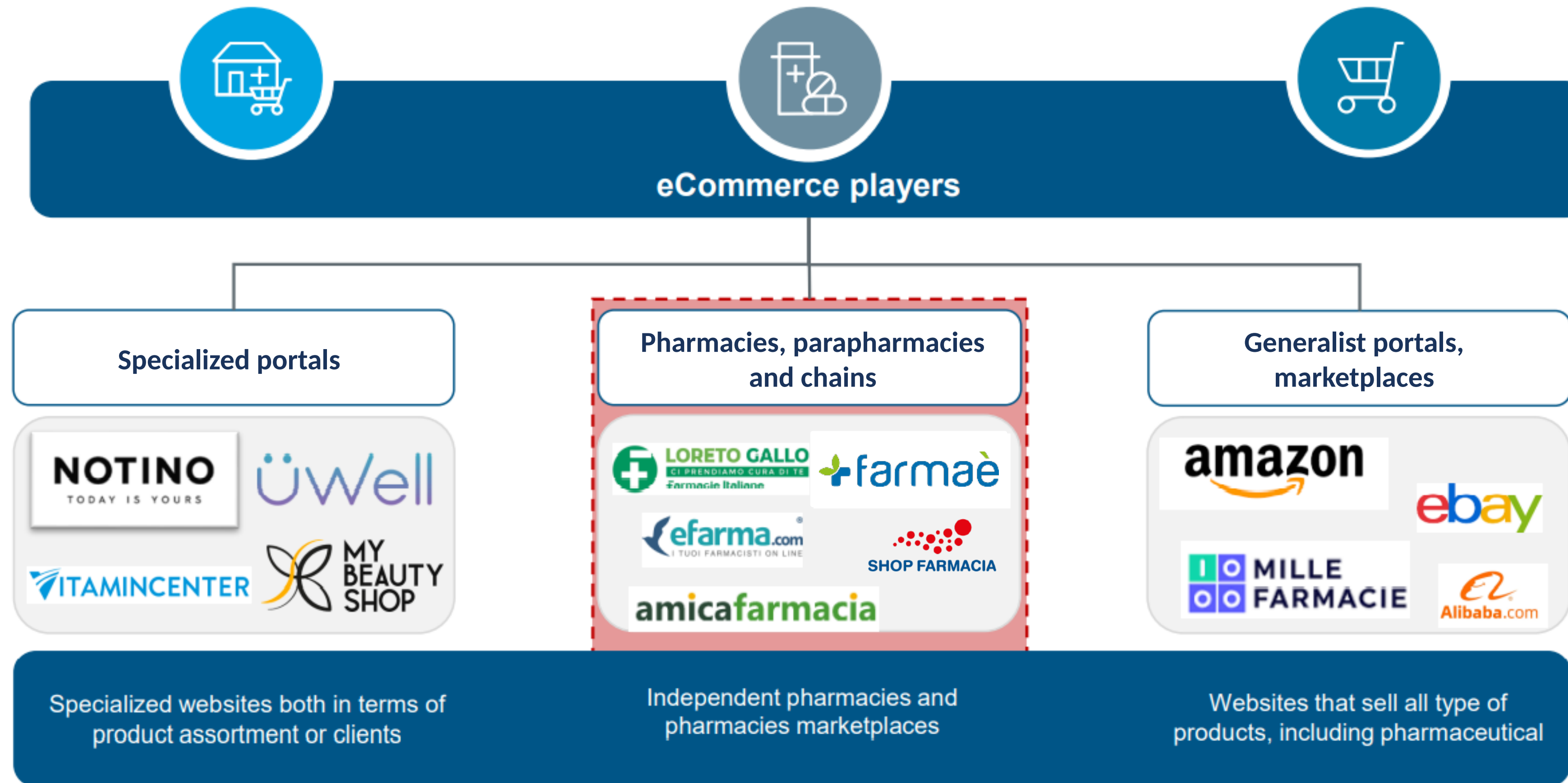
Source: Similarweb – Dec vs Nov 2021

Farmaè Group, including Amicafarmacia, represents **55% of top 5 players**, with the leadership in the online health and wellness market.

December figures show that traffic puts Farmaè, together with its subsidiary Amicafarmacia, at **the top of the list**, despite a drop in the other companies.

Italian enlarged competitive scenario

Generalists and specialized portals must also be considered in the competitive scenario



© 2020. All rights reserved. IQVIA® is a registered trademark of IQVIA Inc. in the United States, the European Union, and various other countries.

IQVIA scope

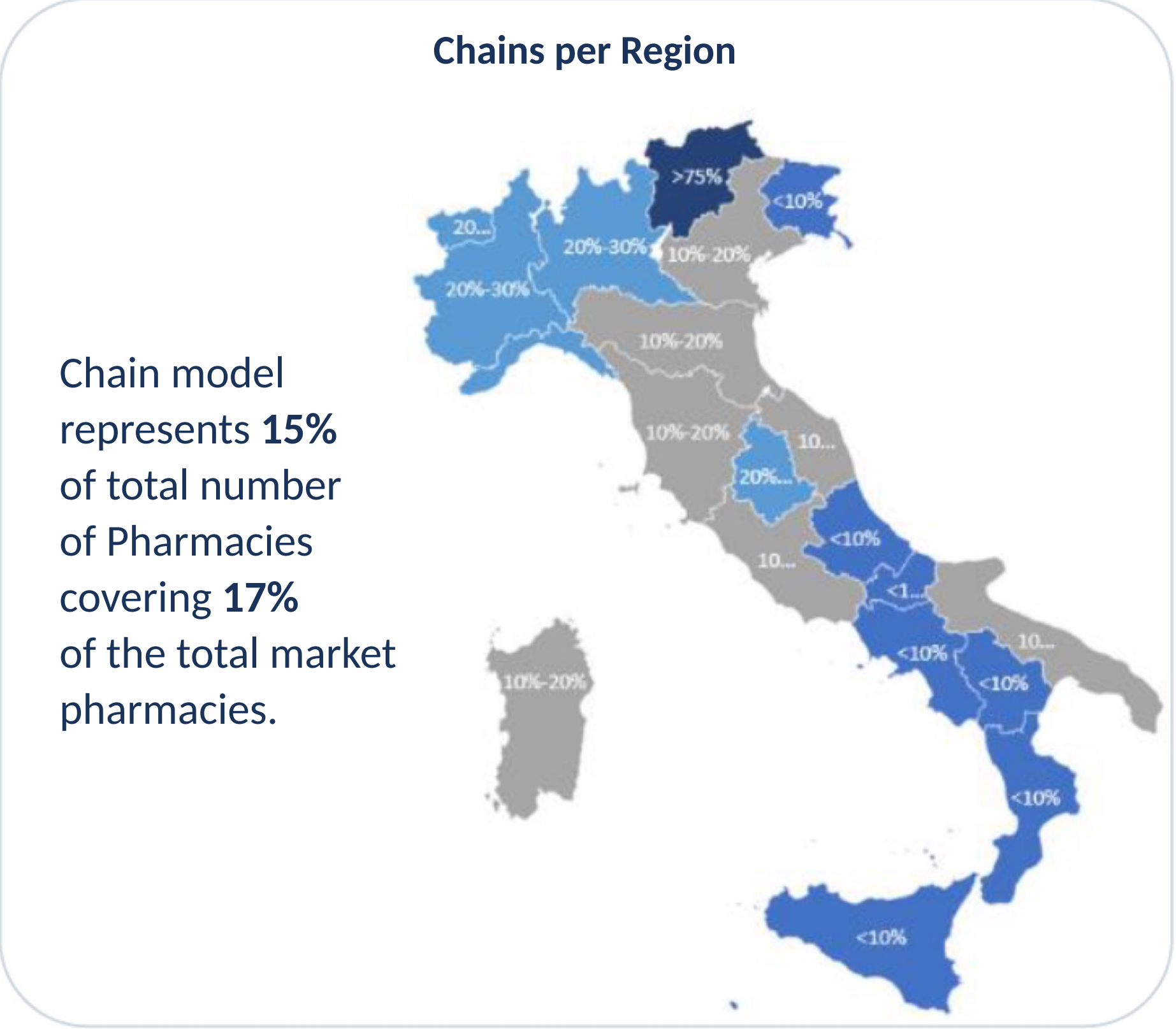


Italian physical Competitors

The "chain" model of pharmacies - even if not yet consolidated - begins to make its way in Italy, mainly in the North

Relevant Pharmacies chain

Affiliation model of Pharmacies



Chain model represents 15% of total number of Pharmacies covering 17% of the total market pharmacies.

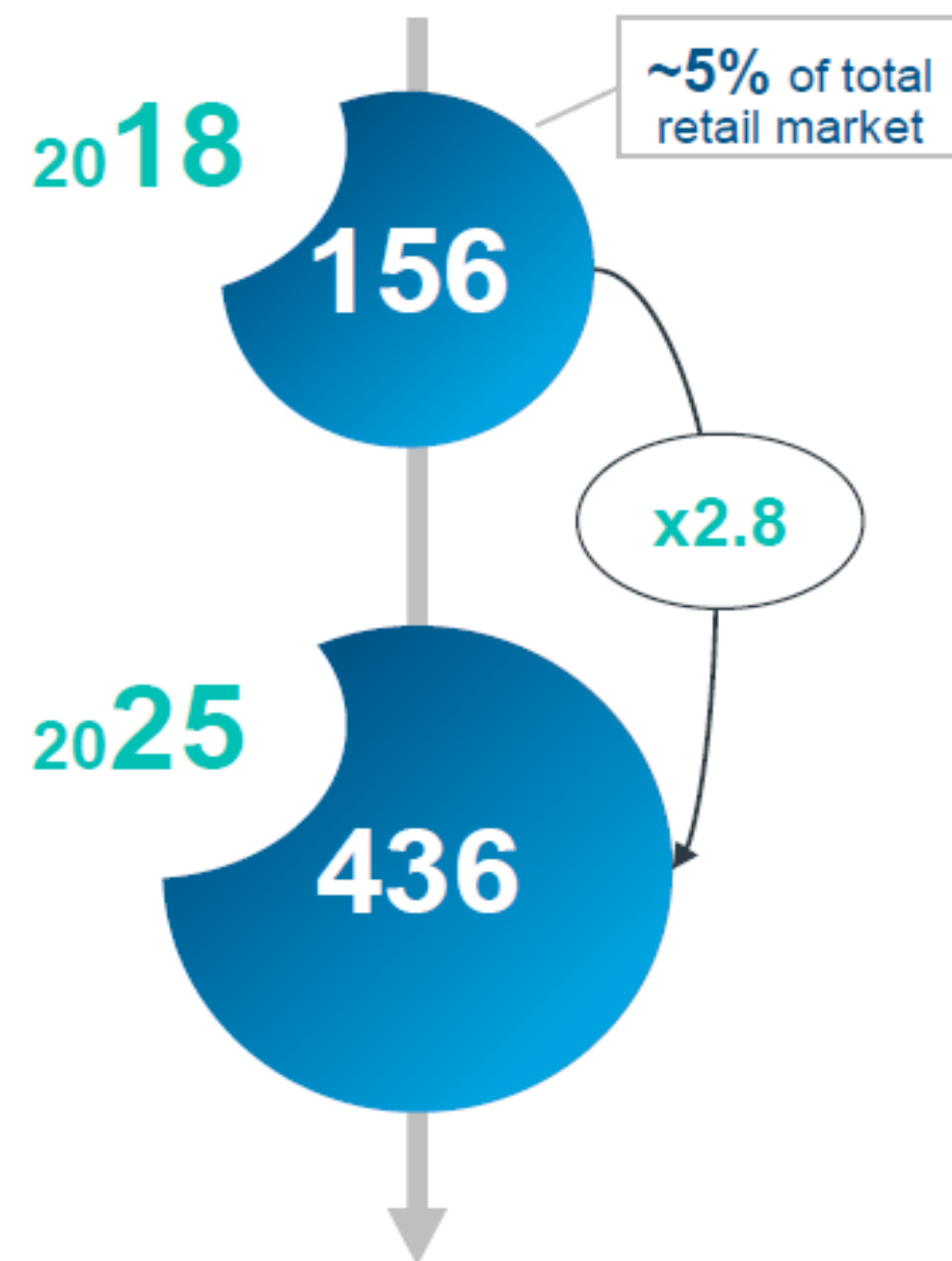
© 2021. All rights reserved. IQVIA® is a registered trademark of IQVIA Inc. in the United States, the European Union, and various other countries.



European Pharmacy Trend

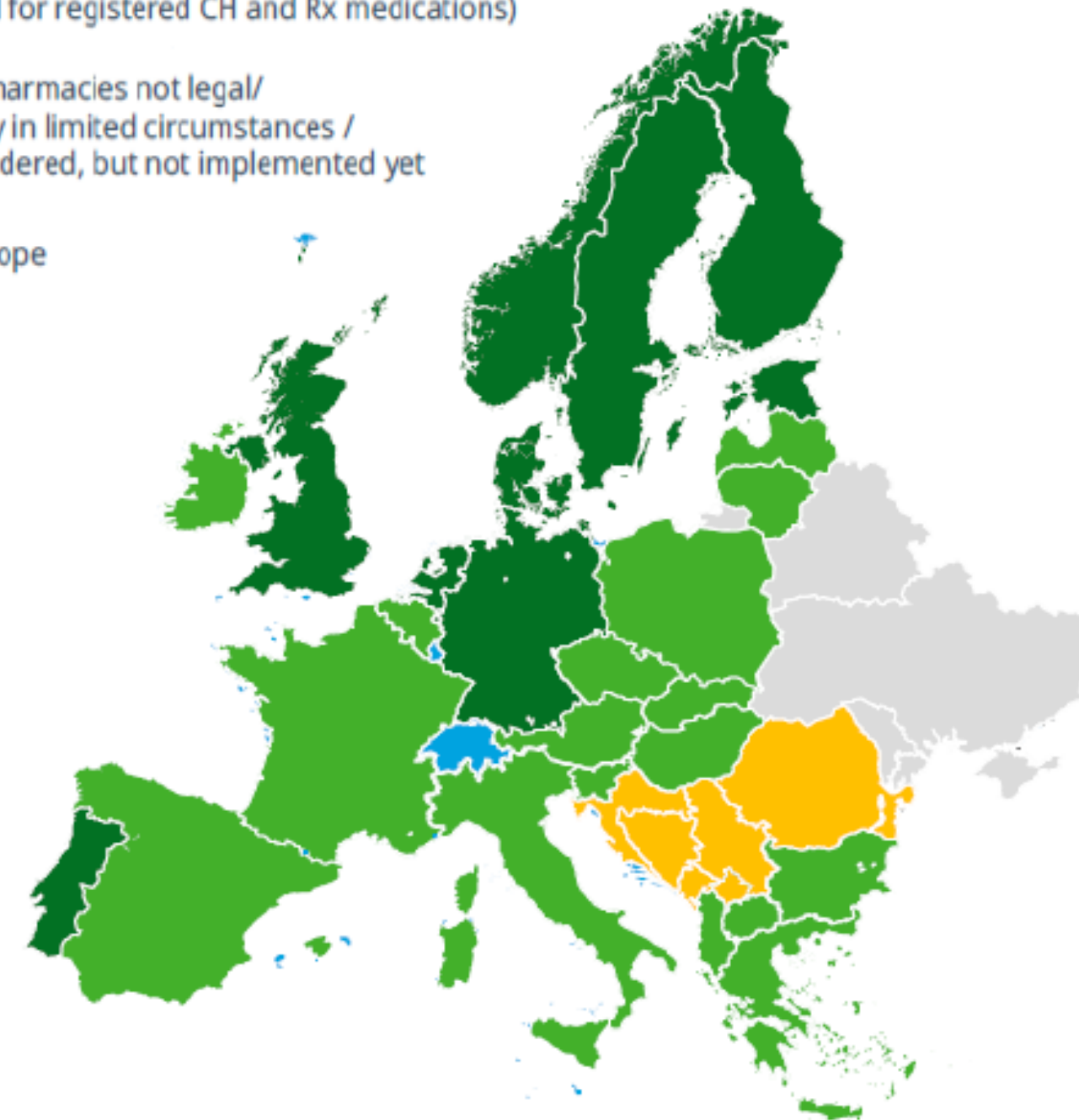
In other European countries, where prescription drugs are also sold online, the share of online reaches 18%, as in Germany

Global healthcare e-commerce market size [bn USD]

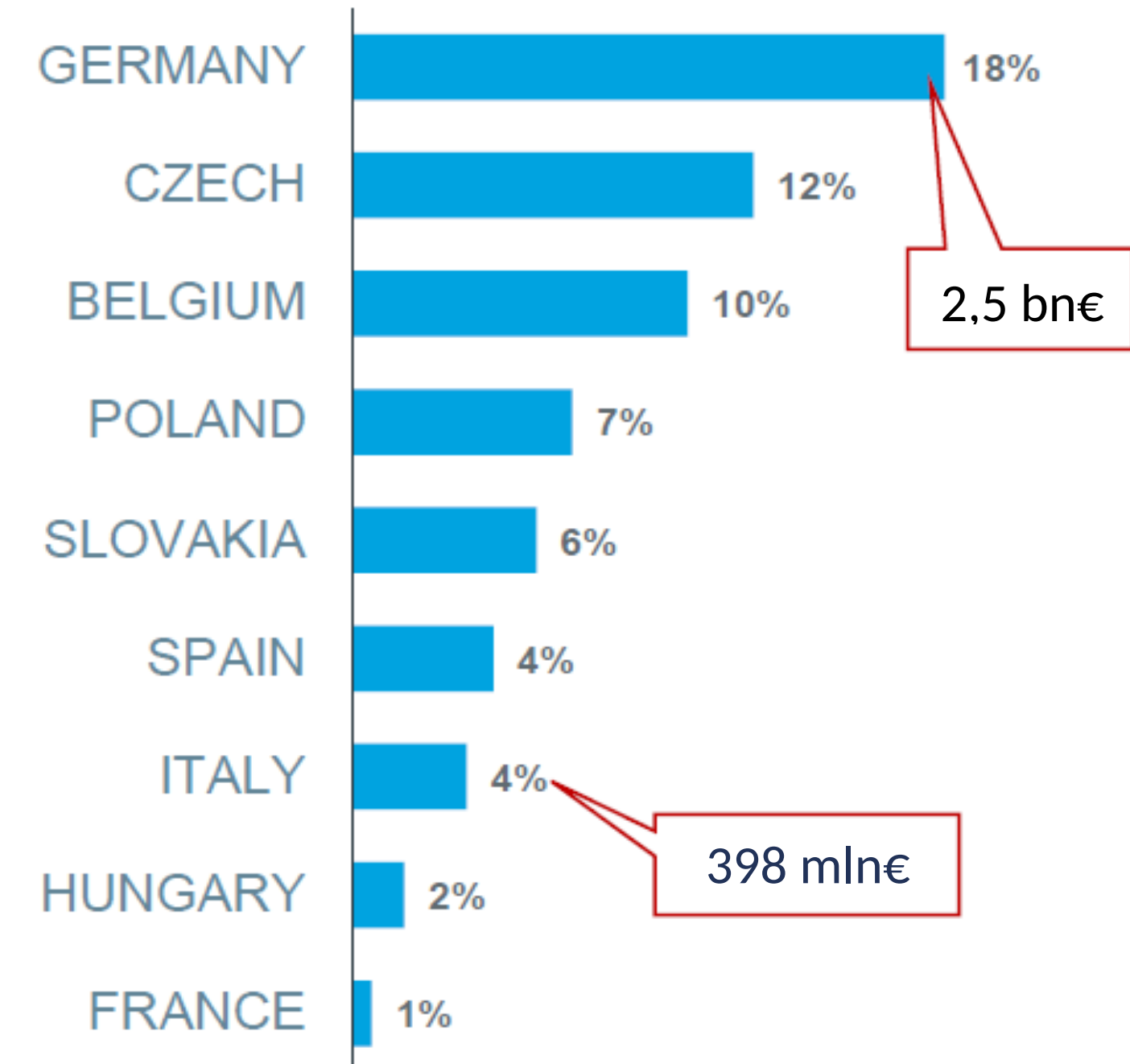


Legislation

- Legal purchase of both Rx and CH products
- Legal sales of CH products only (registered/non registered)
- Legal only for food supplements and medical devices (not legal for registered CH and Rx medications)
- Online pharmacies not legal/ legal only in limited circumstances / still considered, but not implemented yet
- Out of scope



e-com share of CH market 2020



© 2020. All rights reserved. IQVIA® is a registered trademark of IQVIA Inc. in the United States, the European Union, and various other countries.

Our consumers

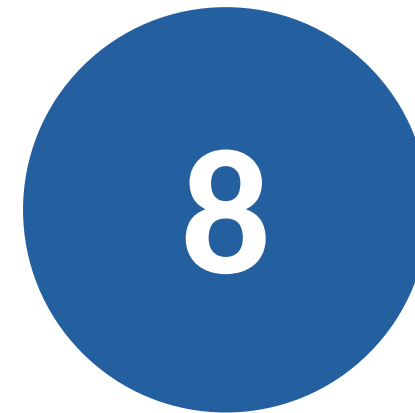
The pandemic event in progress has radically changed the purchasing propensity of the final customer

Customer Care

We are close to our customers through an effective and efficient customer care, able to support customers during all purchasing phases.



People in the team



Consultants



Different lines



1.500 calls per day



Before purchasing

The customer needs information and data on which to base his purchase decision.

We are there to provide it through a perfect description of our products/services, taking care not to neglect details.



During the purchase phase

Our potential customers may have a number of doubts about our products/services as they do not have in-depth knowledge about them.

We are there to help him, answering to their questions and showing availability and competence.



After purchasing

We never forget about our customers, on the contrary, we try to surprise them. We contact them to ask how they found themselves with our products/services and trying to understand, through questions, their satisfaction index.

Trustpilot Reviews



308.400 Certified Reviews

Current TrustScore

4.7 ★★★★★

Based on **308,440** reviews received

Number of days with current TrustScore **311**

Reviews received in the last 28 days **-3%** **5.196**

TrustScore comparison


Current TrustScore

4.7 ★★★★★

Category average

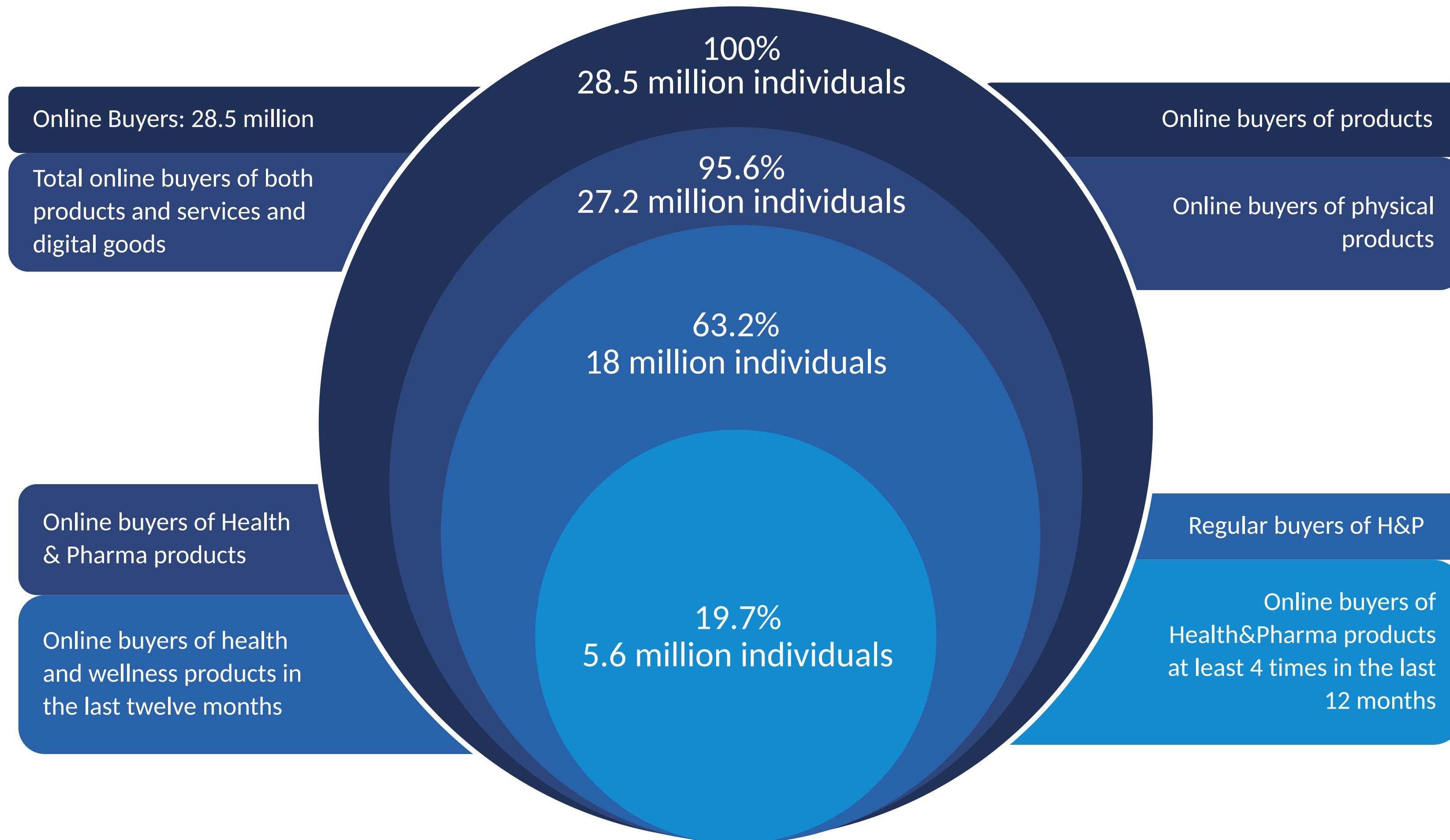
(Beauty and wellness products store)

3.9 ★★★★★

 Your TrustScore is higher than the average in your category.

Consumer Health&Pharma: Italian online buyers

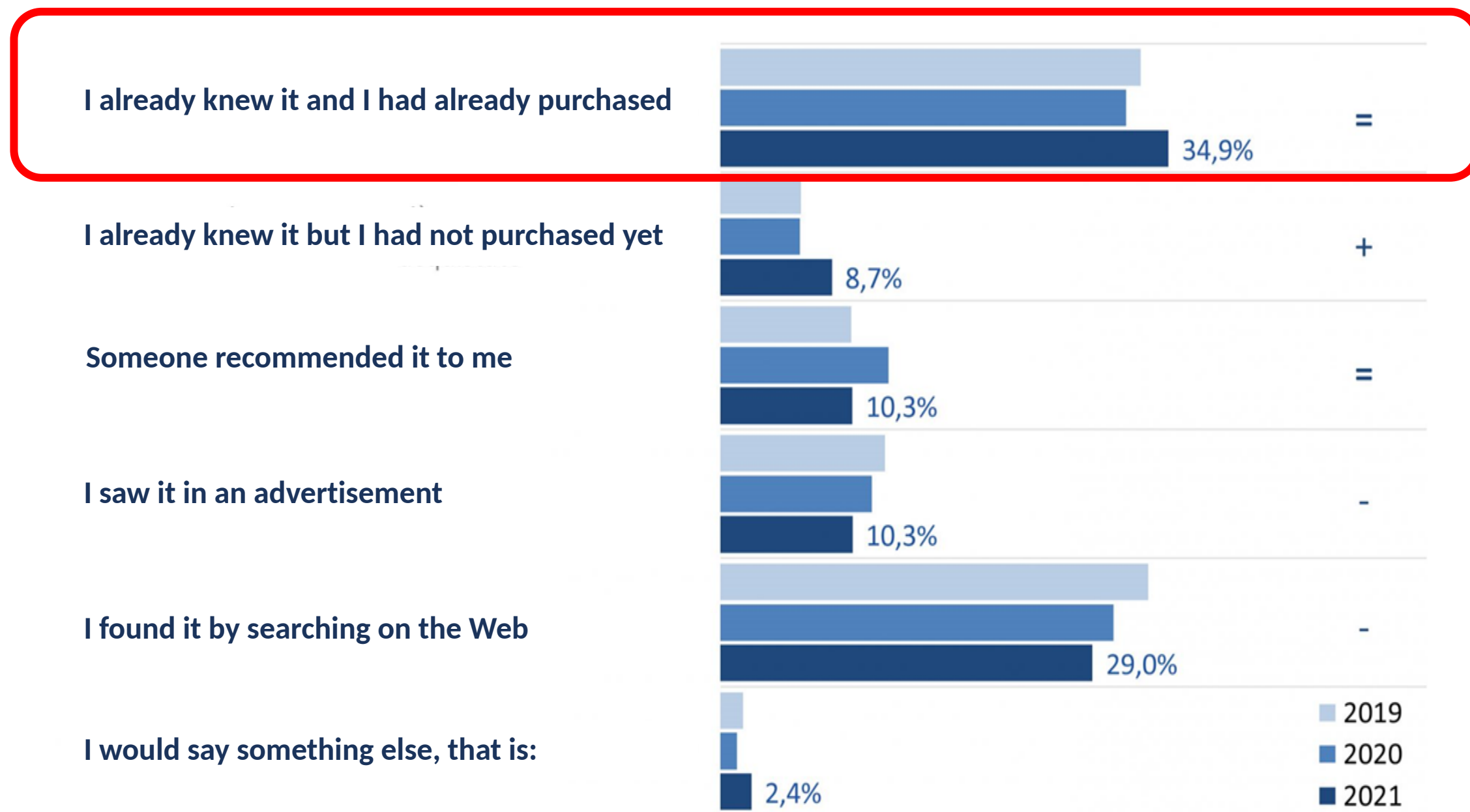
18 Million users purchased a Health&Pharma product online at least once in 2021



Consumer Health&Pharma: online buyers

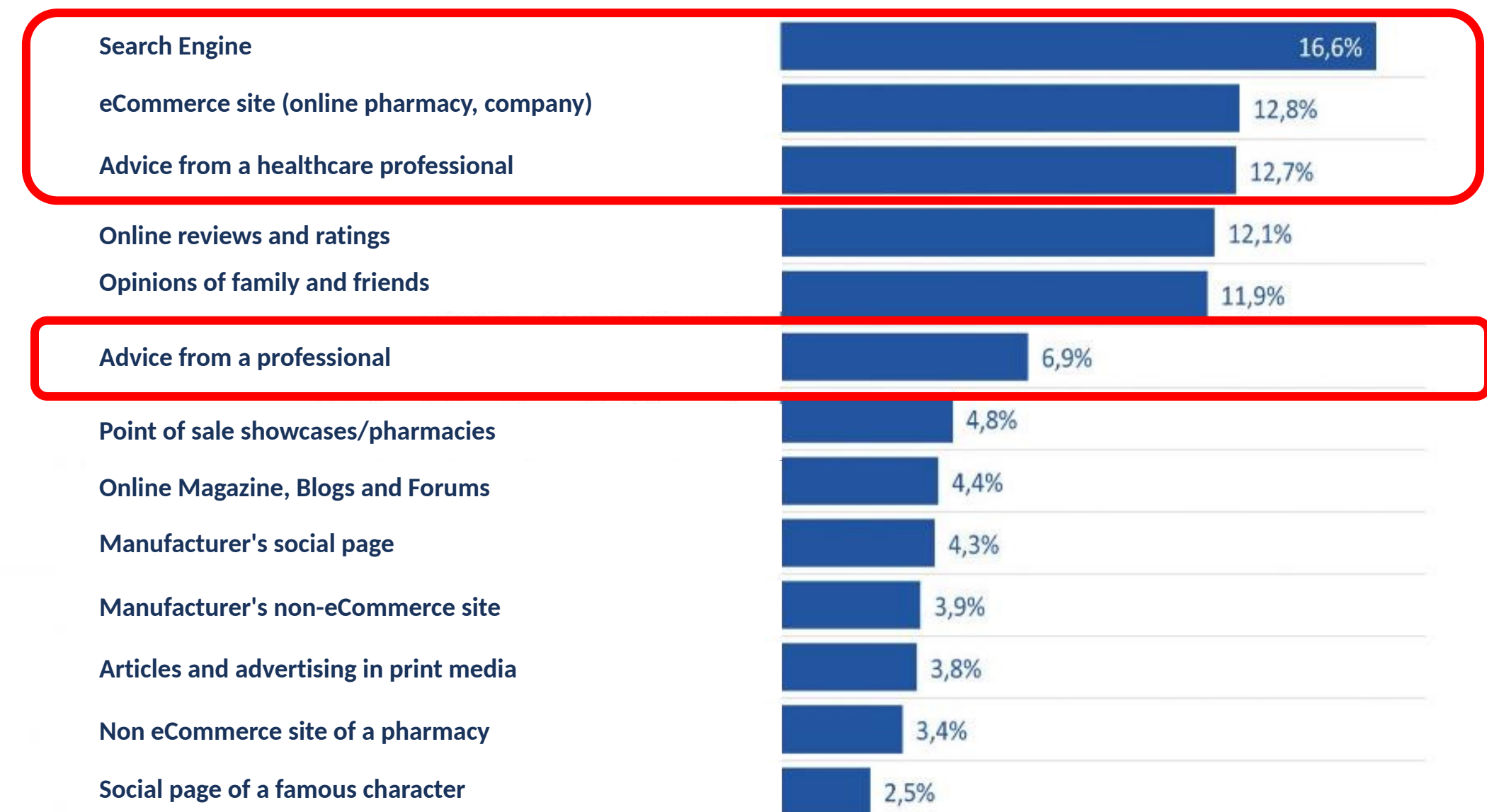
The choice of the retailer is driven by prior knowledge and research on the WEB. The search engine is the first purchase driver in the product information retrieval phase. Word of mouth and advice from non-healthcare professionals are increasingly relevant drivers

Online Buyers of Health & Pharma Products - Trend



Do you remember how you knew the online seller of your last "Analyzed Product Category" purchase?

Share of relevance among online buyers of Health & Pharma Products



Think about the phase leading up to your Health & Pharma purchase.
Which of these channels did you use to guide you in your purchase decision?
Which three sources of information did you give the most weight to guide you in your selection of this product?

Source: Farmacy Scanner Article – Research Osservatorio Netcomm about digital Health&Pharma

**A clear strategy to consolidate
our Market Leadership**

A clear strategy to consolidate our Market Leadership

A continuous strategy of growth organically and through M&A

M&A/ Internationalization

Opportunistic acquisitions of high potential leading targets, active in the online channel, also adjacent to the Pharma business sector (cross-industry strategy)

Management Team

Strengthen internal capabilities by hiring new professionals in key business areas

Communication Activity

Consolidation and business development of the online communication and marketing agency Valnan Communications

Logistic

Expansion of the logistics capacity, thanks to the continuous technological development of the warehouse in Tuscany and the forthcoming release of a new logistics center in Piedmont

Media

Continuous enhancement of industrial relations, also from a commercial point of view, through the positioning of the Data Economy and the Media

Online

Consolidate leadership by enlarging the customer base and improving the loyalty of active customers, also in a multi-channel logic by exploiting the unparalleled leadership position on the Health and Wellness market

Cross Industry

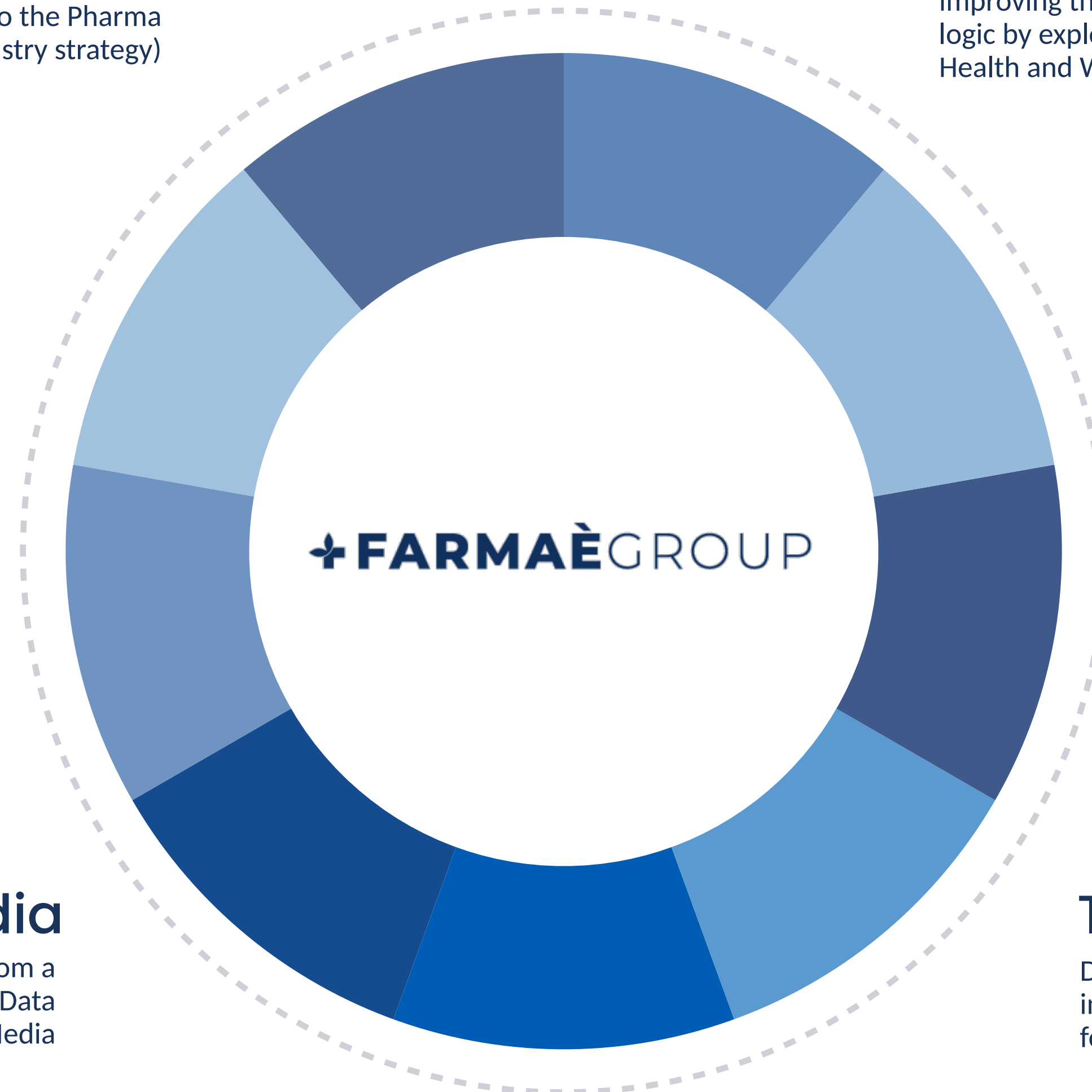
Strengthening of the entry strategy into other product channels by expanding the offer range by enhancing the effectiveness of a vertical positioning

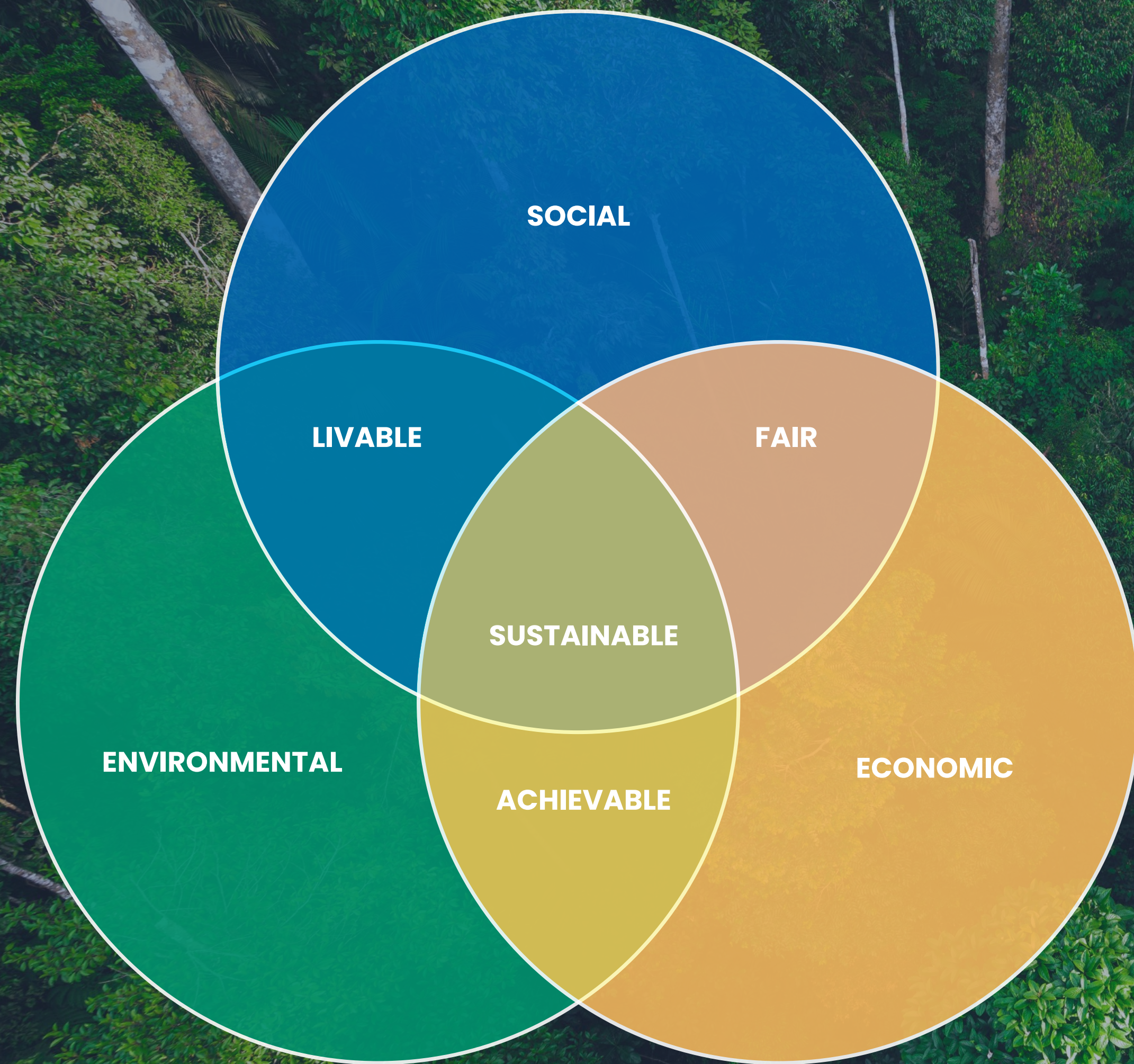
Retail

Opening and acquisition of new physical stores to enhance a real omnichannel strategy

Technology

Development of continuous technological innovations, also in terms of AI, to guarantee the best shopping experience for the consumer





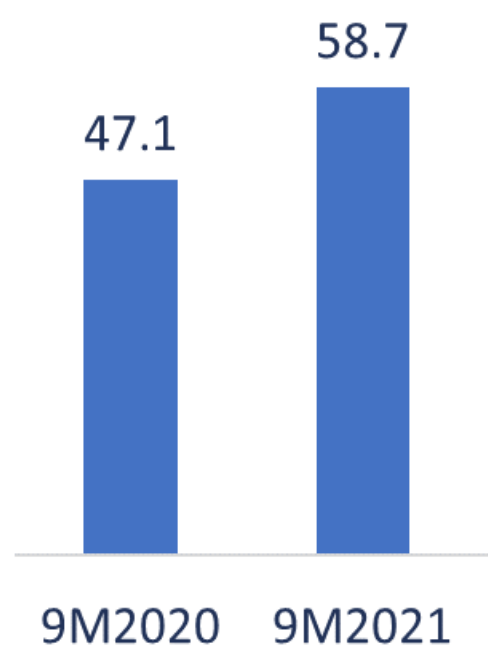
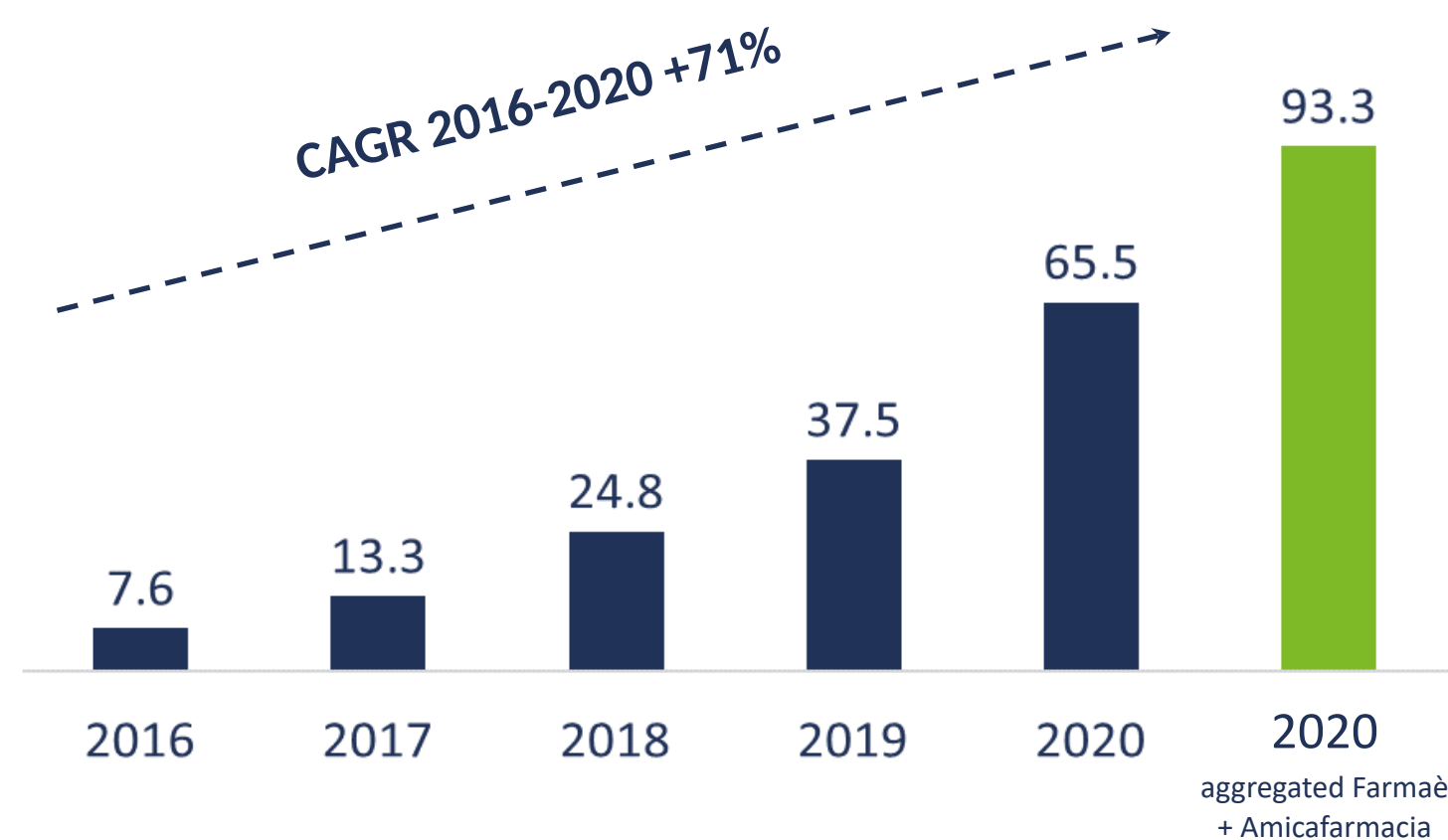
Sustainability in Farmaè:

from saying to doing, a path of awareness

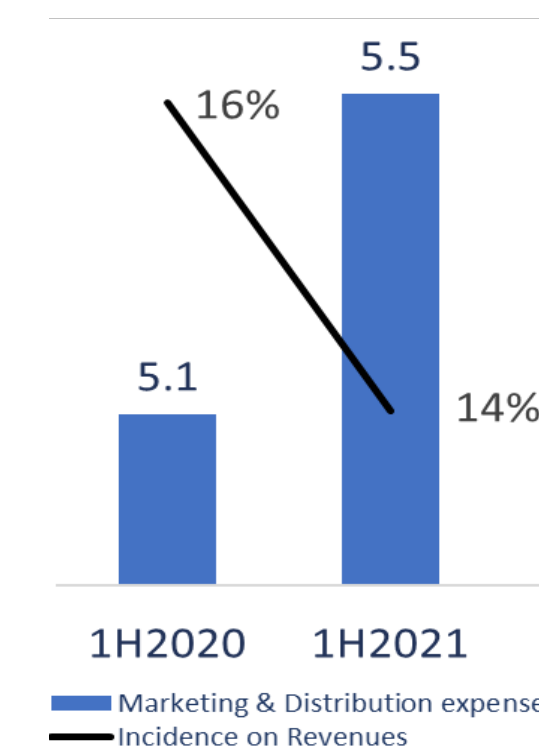
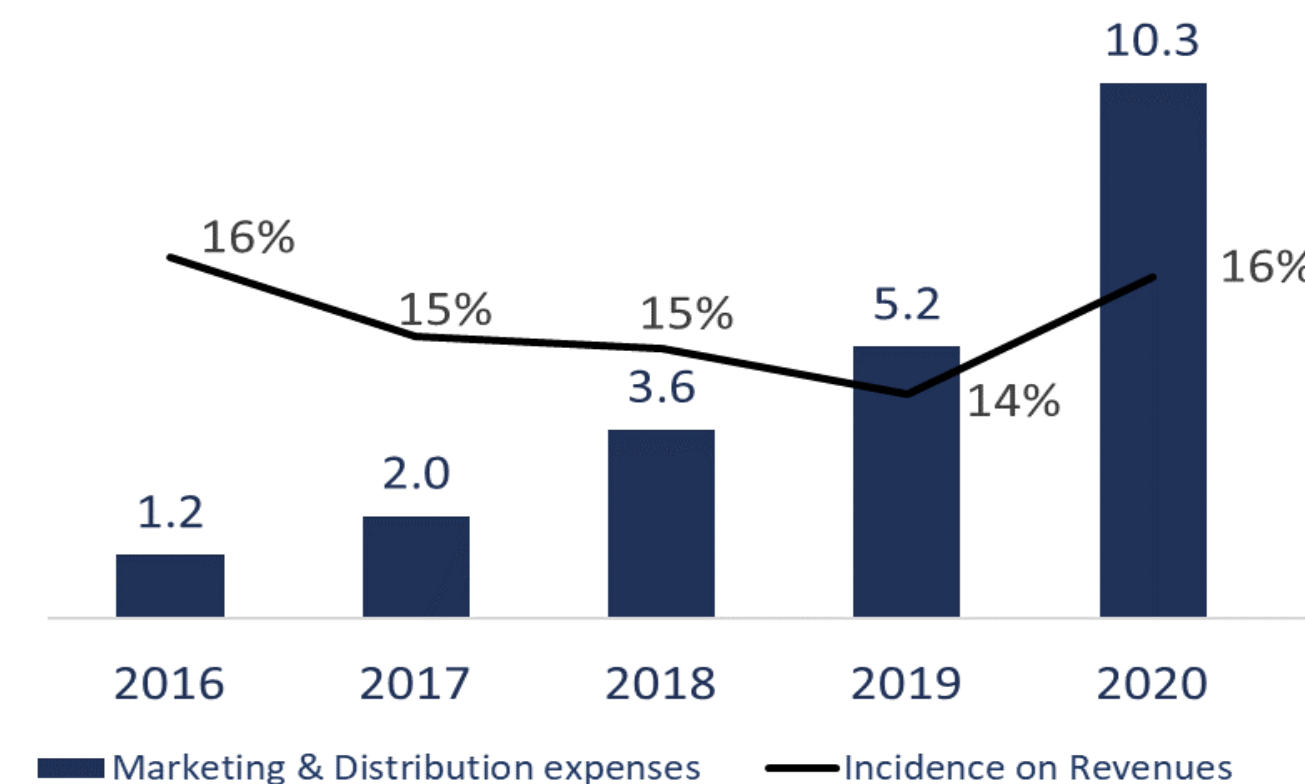
- Identification, through the **materiality analysis**, of the issues that reflect the significant economic, environmental and social impacts for the Group and that substantially influence the assessments and decisions of the relevant stakeholders.
- Medium and long-term projects (Carbon Footprint, Corporate Welfare, Governance, Social) allow the achievement of the **17 Sustainable Development Goals**, SDGs, foreseen by the agenda 2030 for Sustainable Development.
- First **Sustainability Report** publication on 2022.

Main Financial Highlights

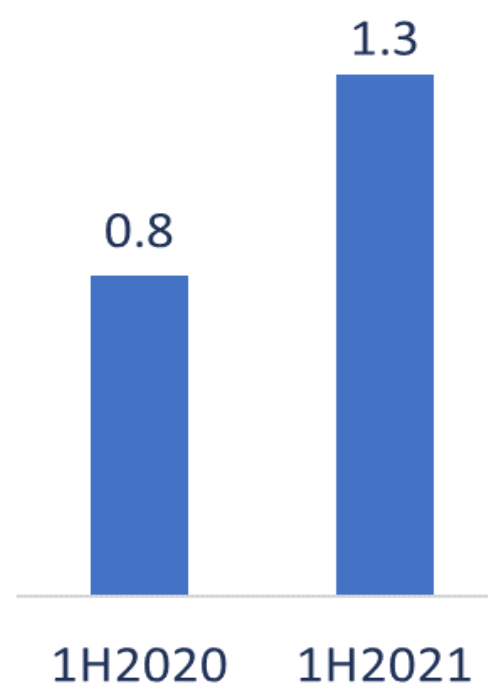
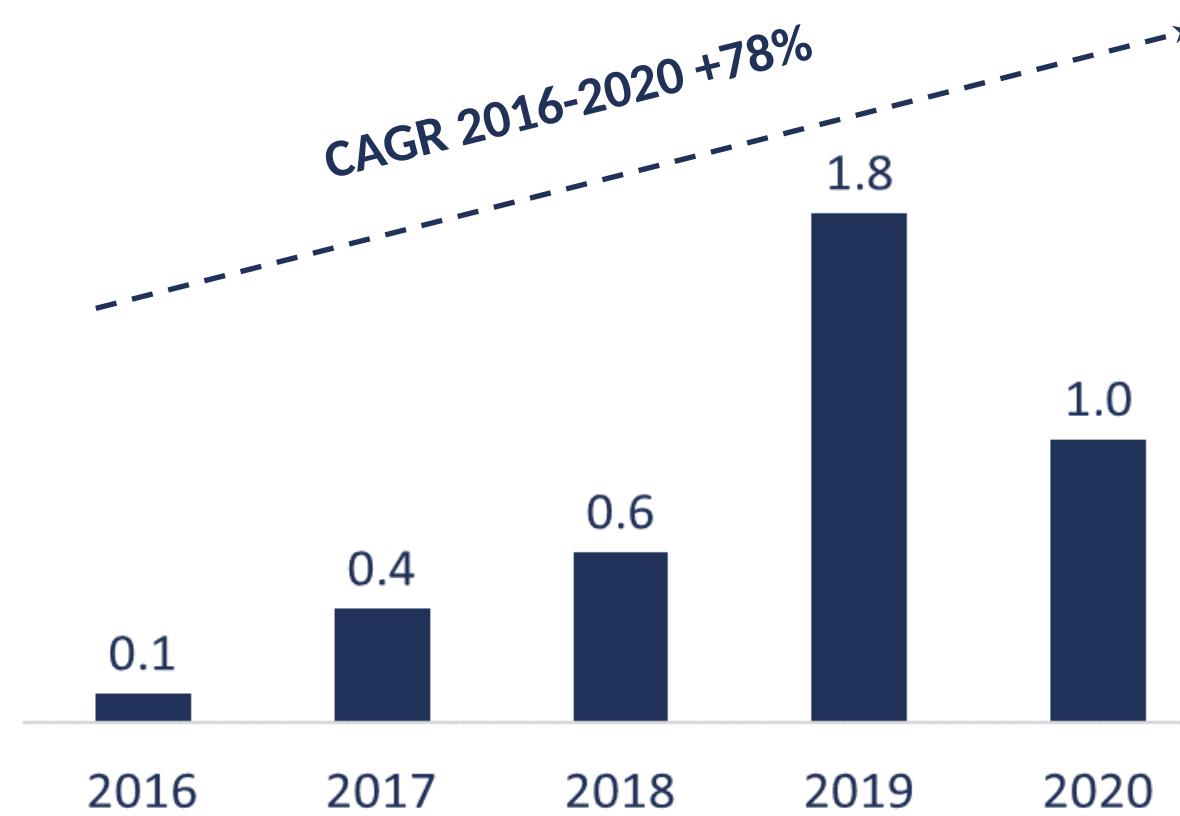
Revenues (€/m)



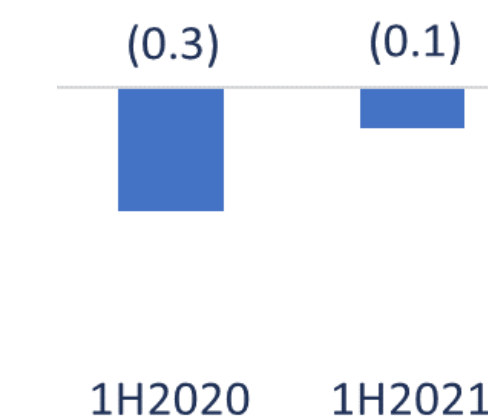
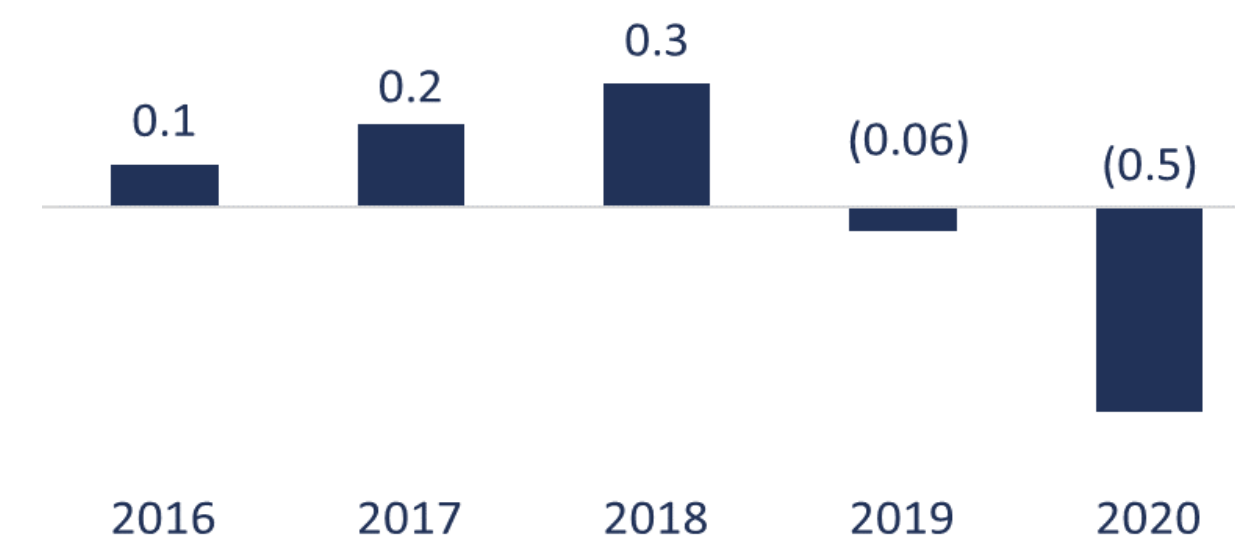
Marketing & Distribution expenses (€/m)



EBITDA (€/m)

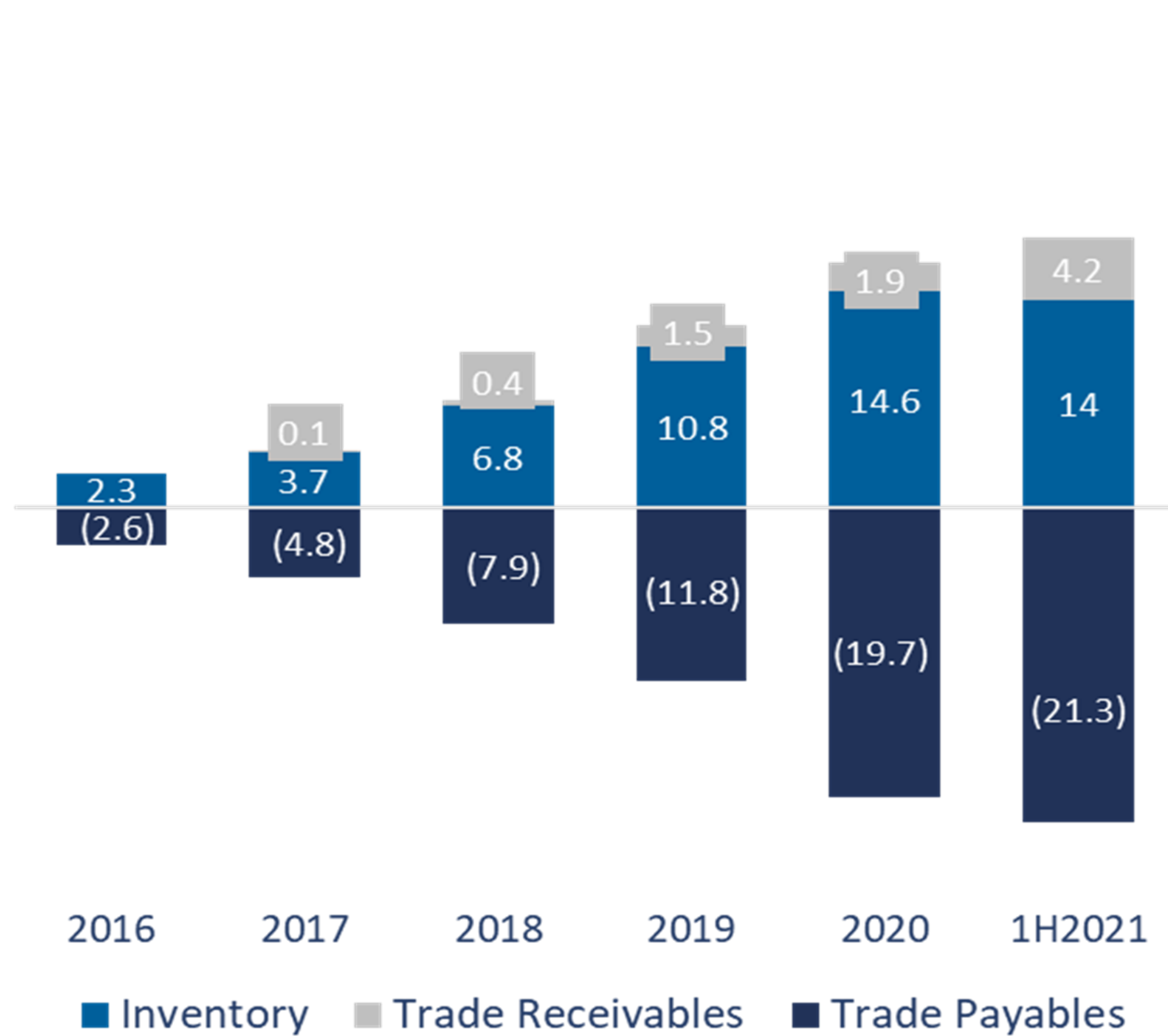


Net Profit (€/m)

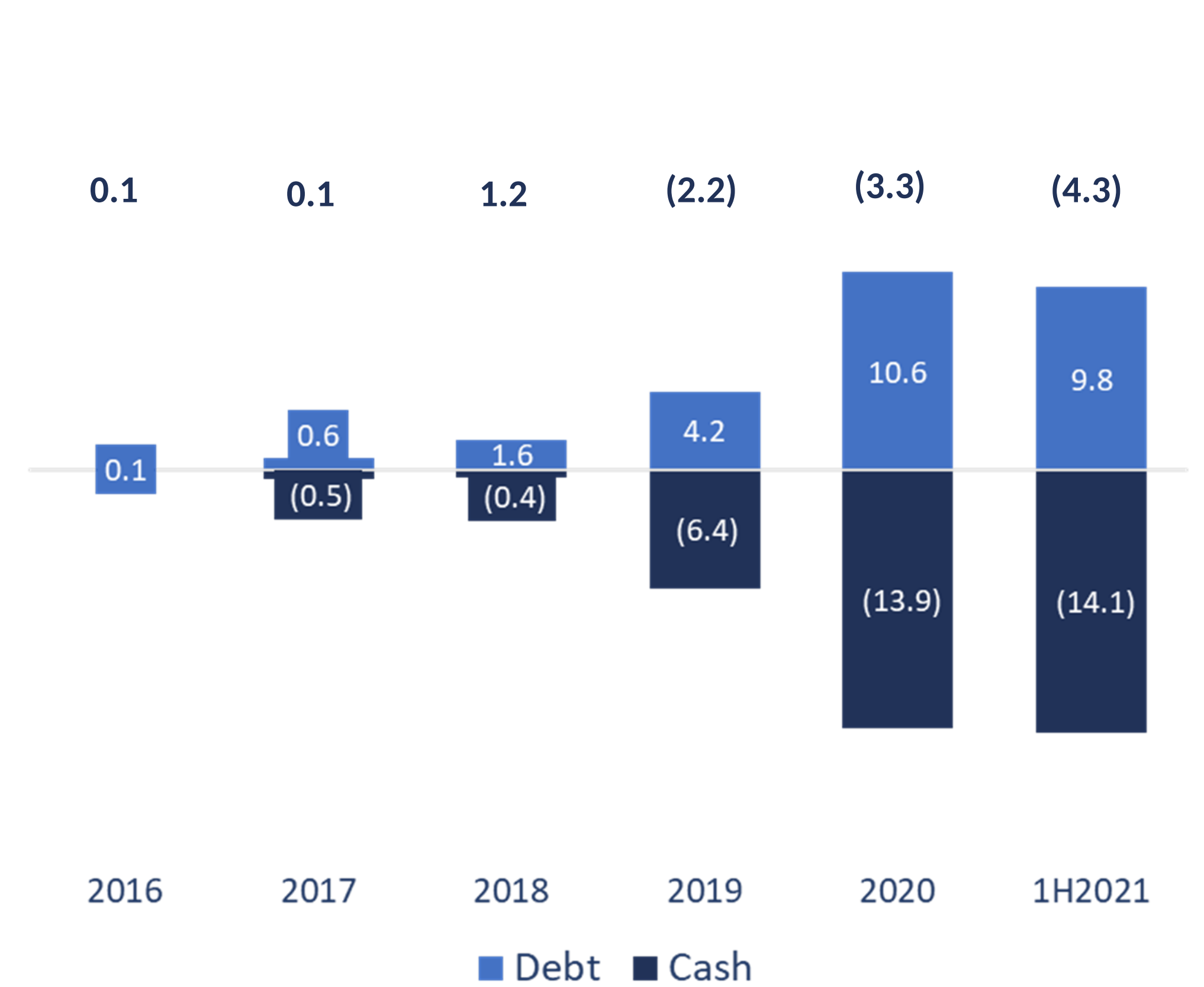


Solid Net Financial Position

Net Working Capital (€/m)



Net Financial Position (€/m)








Governance

BOARD OF DIRECTORS

 Alberto Maglione Vice President	 Riccardo Iacometti Chairman & CEO	 Giuseppe Cannarozzi Director
 Giovanni Bulckaen Director	 Marco Di Filippo Director General Manager of Amicafarmacia	 Marco Guidi Independent Director
	 Dario Righetti Independent Director	

BOARD OF STATUTORY AUDITORS

 Alberto Colella Regular Statutory Auditor	 Sergio Marchese Chairman	 Monica Barbara Baldini Regular Statutory Auditor
 Fabio Panicucci Alternate Statutory Auditor		 Gian Luca Succi Alternate Statutory Auditor

AUDIT FIRM - EURONEXT GROWTH ADVISOR - SPECIALIST

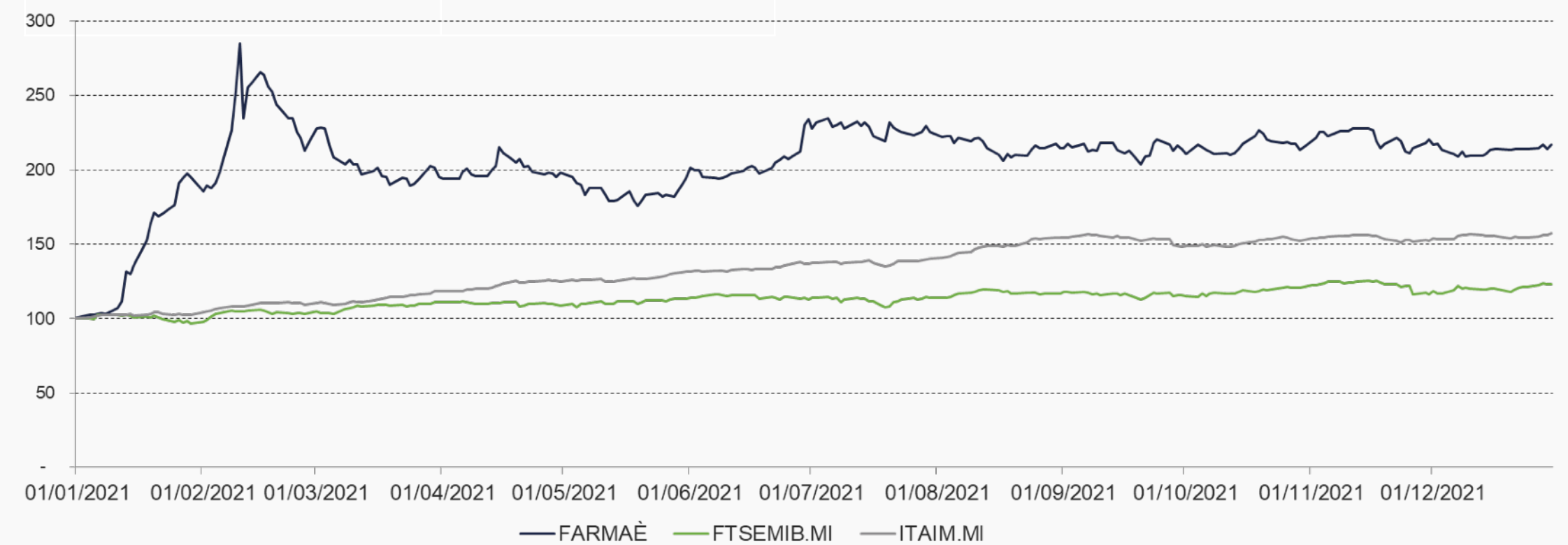
Deloitte.

ALANTRA

STIFEL

STOCK FIGURES

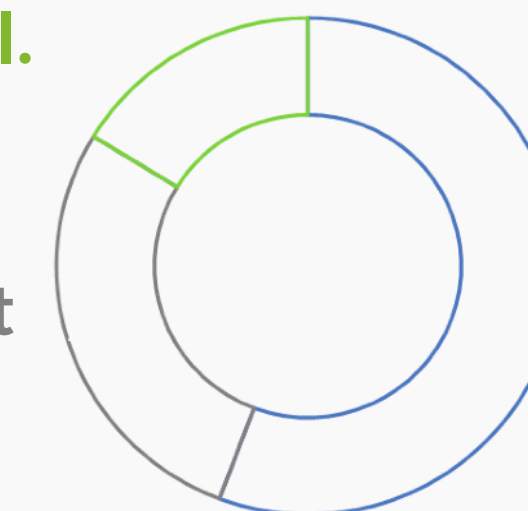
Outstanding shares post-IPO	6,846,270	Market	EGM
Date IPO	July 29, 2019	Free Float	28.04%
Issue Price (€)	€ 7.50	Market Cap (30/12/2021)	€ 221.1m
		Share Price (30/12/2021)	€ 32.30



SHAREHOLDERS

MDF Holding S.r.l.
16.25%

Free Float
28.04%



RIAC Holding S.r.l.*
55.71%

(*) Entirely owned by Riccardo Iacometti who, in addition, holds 200,000 ordinary shares equal to 2.92% of the share capital of Farmaè S.p.A., Included into the Free Float

Disclaimer

“This Presentation contains certain forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts, sometimes identified by the words "believes," "expects," "predicts," "intends," "projects," "plans," "estimates," "aims," "foresees," "anticipates," "targets," and similar expressions.

Forward-looking statements contained in this Presentation, including assumptions, opinions and views of Farmaè S.p.A. (“**Farmaè**” or the “**Company**”) or cited from third party sources, are solely opinions and forecasts reflecting current views with respect to future events and plans, estimates, projections and expectations which are uncertain and subject to risks. Market data used in this Presentation, which are not attributed to a specific source, are estimates made by the Company and have not been independently verified. These statements are based on certain assumptions that, although reasonable at this time, may prove to be erroneous. By their nature, forward-looking statements involve a number of risks, uncertainties and assumptions that could cause actual results or events which materially differ from those expressed or implied by the forward-looking statements. If certain risks and uncertainties materialize, or if certain underlying assumptions prove incorrect, the Company could be unable to achieve its financial targets and strategic objectives.

A multitude of factors which are in some cases beyond the Company’s control can cause actual events differ significantly from any anticipated development. Forward-looking statements contained in this Presentation regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. No one undertakes any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Forward-looking statements refer only as of the date of this Presentation and are subject to change without notice. No representations or warranties, express or implied, are given as to the achievement or reasonableness of, and no reliance should be placed on, any forward-looking statements, including (but not limited to) any projections, estimates, forecasts or targets contained herein. Farmaè does not undertake to provide any additional information or to remedy any omissions in or from this Presentation. Farmaè does not intend, and does not assume any obligation, to update industry information or forward-looking statements set forth in this Presentation. This Presentation does not constitute a recommendation regarding the securities of the Company.

This Presentation is not an offer, or a solicitation of an offer, to buy, sell or exchange any securities in Italy, pursuant to Section 1, letter (t) and letter (v) of Legislative Decree no. 58 of February 24, 1998, or in any other Country or State and is not a prospectus or an offer document within the meaning of Italian laws and regulations.”

Thank You

 **FARMAÈ**GROUP