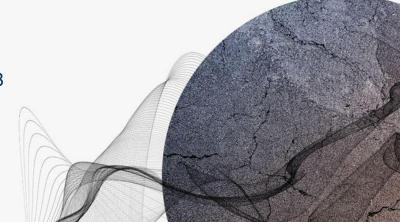


TALEA GROUP

DIGITAL PEOPLE ORIENTED

Mid & Small in Milan 2023

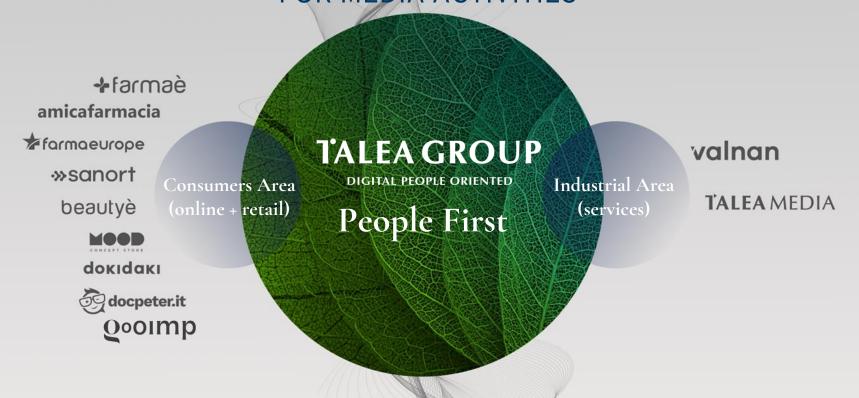
November 22, 2023





2014	2018	2019	2020	2021	2022	2023	
Riccardo Iacometti establishes Farmaè	First co- marketing initiatives	Listing on Stock exchange AIM Market Launch of Beautyè and new logistics hub	Acquisitions of Sanort and Valnan	Acquisition of Amicafarmacia	Acquisition of Farmaeurope Entry of new product categories (e.g. Pet)	Farmaè Group evolves into Talea Group Launch of Talea Media Launch of Talea Logistics and new logistics hub International	
						Acquisition of Mood, Gooimp and Doc Peter	2

LEADER IN ITALY WITH A MULTI-WEB SITE APPROACH FEEDING DATA FOR MEDIA ACTIVITIES



THE THREE STRATEGIC KEY PILLARS

Our growth strategy in the Consumers and Industrial Area

Needs

(Consumers Area)

Ability to reach the relevant communities, therefore no longer just «consumers» and «customers» but also the expressed and unexpressed needs of Individuals and Companies within the relevant market.

Digital Evolution

(Consumers & Industrial Area)

Ability to **evolve business models thanks to digital culture**, hence to family brands that are digitally evolved, competitive and close to People and Companies.

In order to accelerate **business growth**, one needs to build around People and Companies new services and channels to exploit all available **skills** to generate **performance**, also in cross-cutting markets, based on **digital know-how**.

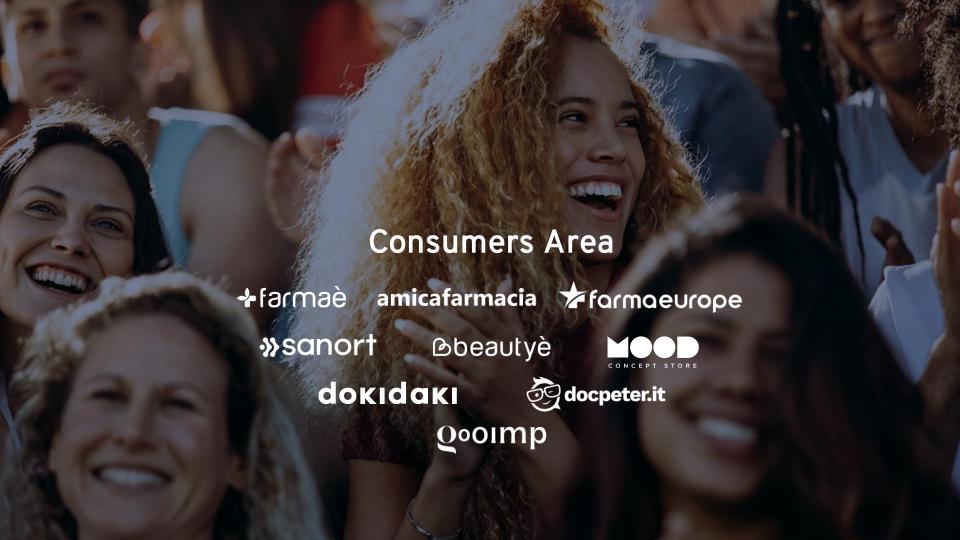
Data Economy

(Industrial Area)

Ability to generate growth and thus prosperity within the relevant markets thanks to Data Analysis, which is the group's strategic value and a prerequisite for thriving in the Data Economy.

TALEA GROUP'S MODEL





TALEA GROUP IS THE UNDISPUTED LEADER ON THE ITALIAN MARKET

In 2022 the turnover online pharmacy market was € ~678 mln** Jan/Aug 2023 equal to € 517 mln**

17% of market share *



Certified Reviews

373.000

TrustScore comparison
Current TrustScore

4.5 *******

3.6 * * * * * *

Based on 373.000 reviews received

Category average (Beauty and wellness products store)

Number of days with current TrustScore

Reviews received in the last 28 days 2% 2,210

Traffic Share leadership Farmaè + Amicafarmacia + Farmaeurope + Doc Peter

	Doma	sin (71)	Traffic Share	MoM traffic change	Country Rank	Monthly Visits	Unique Visitors	Quarterly Change	Desktop vs Mobile
1	1	efarma.com	10.31%	↑ 0.86%	#505	2.421M	1.590M	÷ 8.74%	20.5%
2	*	farmae.it	8,45%	↑ 4.84%	#684	1.985M	1.175M	↑ 3.68%	21.4% - 7
3	•	redcare.it	7.54%	1 5,99%	#515	1.772M	995,494	↑ 23.76%	20.4% - 7
4	2	farmacialoret_	6.40%	↑ 110.53%	#457	1.503M	924,011	↑ 70.78%	25.6% = 7
5		farmasave.it	5.46%	↑ 0.17%	#747	1.283M	775,854	† 19.76%	25.1% 7
6	38	1000farmaci	5.14%	↓ 5.31%	#1,214	1.208M	875,969	↓ 7.89%	28.9% - 7
7		farmacosmo.it	4.22%	↑ 0.03%	#948	992,307	625,236	↓ 22.33%	19.5% 8
8	af	amicafarmac	3.89%	÷ 4.13%	#1,331	914,671	588,746	↓ 1.83%	24.4% 7
9	8	docpeter.it	3.85%	↑ 15.92%	#1,148	905,498	629,637	↑ 18.55%	21.9% - 7
10	(T)	topfarmacia.it	3.72%	↓ 36.75%	#1,448	873,153	489,971	↓ 27.93%	23.6% 7
11	*	farmaciaigea	2.69%	↓ 21.08%	#2,185	631,907	449,444	÷ 6.47%	18.8% = 8
12	*	tuttofarma.it	2.38%	÷ 44.00%	#1,447	559,405	400,023	↑ 67.41%	18.7% - 8
13		drmax.it	2.20%	÷ 11.14%	#1,840	516,763	326,040	↑ 22.14%	41.4% 5
14	₩	anticafarmac	1.92%	↓ 13.85%	#2,320	450,276	325,508	↓ 4.96%	22.9% 7
15	*	farmaeurope	1.81%	÷ 20.02%	#4,133	425,427	289,801	↓ 15.09%	22.7% - 7
16	1	farmaciauno.it	1.76%	↓ 5.51%	#2,964	413,486	280,725	÷ 2.38%	23.8% - 7
17	100	semprefarma	1,65%	† 32.46%	#2,020	387,879	229,403	↑ 14.27%	20.1%
18	P	farmaciasoc	1.64%	† 24.80%	#2,326	384,686	281,767	↑ 18.24%	17.9% - 8
19	4	farmacierave	1.58%	↓ 5.76%	#4,138	370,239	266,165	± 29.40%	20.7%

Source: Similarweb

^{*}Source: IQVIA June 2023 without Doc Peter

^{**}Source: IQVIA

TALEA GROWTH ABOVE MARKET AVERAGE IN ALL THE SECTORS

PHARMA

+10,60%

Jan-Jun 2023 vs Jan-Jun 2022

*Source: IQVIA

+37,50%

FARMAE' + AMICAFARMACIA + FARMAEUROPE

BEAUTY

+15,02%

Jan-Jun 2022 vs Jan-Jun 2023

*Source: NPD

+38%

BEAUTYE'

DESIGN

+18%*

Jan-Jun 2023 vs Jan-Jun 2022

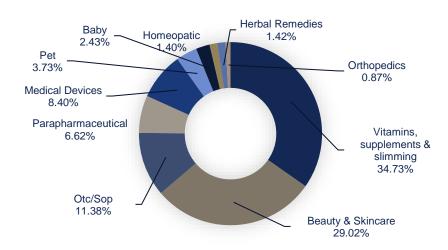
*Source: Report Area Studi Mediobanca

+60%

MOOD

A WIDE RANGE OF PRODUCTS MANAGED IN TWO LOGISTIC HUBS

More than 100.000 SKUs in 2022



Almost 8 M of products sold in 1H2023 (+30.9% YoY) thorugh 1.6 M orders (+ 29% YoY) Two automatized logistic hubs to support growth and to improve speed delivery

• Tuscany: 5.000 sqm + 1.500 sqm



Up to € 350 mln manageable revenues +30% industrial efficiency

INTERNATIONALIZATION PROCESS

1

BUYER PERSONAS

In 2022, an in-depth analysis of people's purchasing propensities in the main European markets (Germany, France, Spain, England, Austria) was started with the consultancy of specialised companies.

A clear identification of the target consumers emerged.

2

CATEGORY

After understanding the different purchasing behaviour for each country, we worked on defining the main supply drivers with our partner industries in order to position ourselves on the platforms with ad hoc views and categories.

3

TECH & MARKETING

Launch of view sites for each target country with language translation of each engagement content.

Creation of an ad hoc marketing plan with a dedicated budget in order to speed up entry through performance marketing. 4

LOGISTICS

Implementation within the new Supply Chain of flows and procedures aimed at managing the different procurement and delivery logics on the European consumer.

Negotiation with the main international forwarding agents to guarantee the best delivery flows from Italy, always supported by respect for the principles of sustainability.

CONSUMERS AREA GROWTH STRATEGY

Achieving a profitable Growth

ORGANIC GROWH

- <u>COMMERCIAL</u>: Broader range and entry into new categories
- <u>DEVELOPMENT OF NEW SERVICES:</u> Improved logistics capacity and tailormade shipping
- <u>TECH E MARKETING:</u> New purchasing experience on digital platforms and New Media Mix
- <u>DIFFERENTIATION</u> of value proposition offered by the platforms to reach the most various consumers' needs

M&A

- Acquisition of brands and relative web site of high potential leading targets
- Technicality of acquisition using vendors' loan method, thus allowing a self financing of the acquisition
- www.docpeter.it acquired in September at 0.23x 2022 revenues (€ 14.4 mln), immediately operating as Talea Group platform

Objective: speed up revenues thus saturating logistic hubs capabilities, absorbing fixed costs, improving margins and having a low impact on cashflow

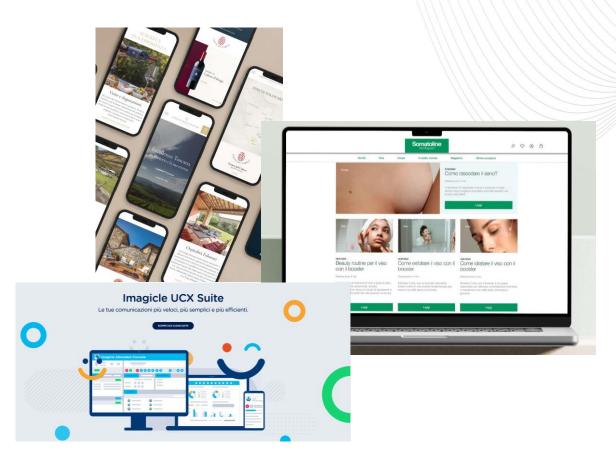


VALNAN: ITALIAN EXCELLENCE IN DIGITAL COMMUNICATION

AND MARKETING

 Targets: Health, Wellness and Beauty Industries, Food and beverage Industries, Tech Industries, Retail Industries (B2B, B2C, B2B2C)

- Key client: Chief Marketing Officer
- Revenue stream: Consulting, Project contracts
- Digital assets: Brands digital assets
- Business Model: Online communication and marketing consultancy



TALEA AND VALNAN: THE CO-MARKETING ACTIVITY

- Targets: Health, Wellness and Beauty Industries
- Key client: Procurement Manager
- Revenue stream: Project contracts
- Digital assets: Brands digital assets
- Business Model: Online communication and marketing consultancy

4 STRATEGIC AREAS







TALEA MEDIA: A NEW PLAYER IN THE RETAIL MEDIA ACTIVITIES

To manage an ecosystem of digital opportunities for businesses

Growing market: retail media adv spend will grow at a 27% CAGR* in 2022-26

"Retail Media refers to the digital advertising space, retail data assets and in-store opportunities a retailer or marketplace owns, which is then made available to brands for the execution of advertising campaigns. Campaign goals include (but are not limited to) brand awareness, driving sales and new product discovery.

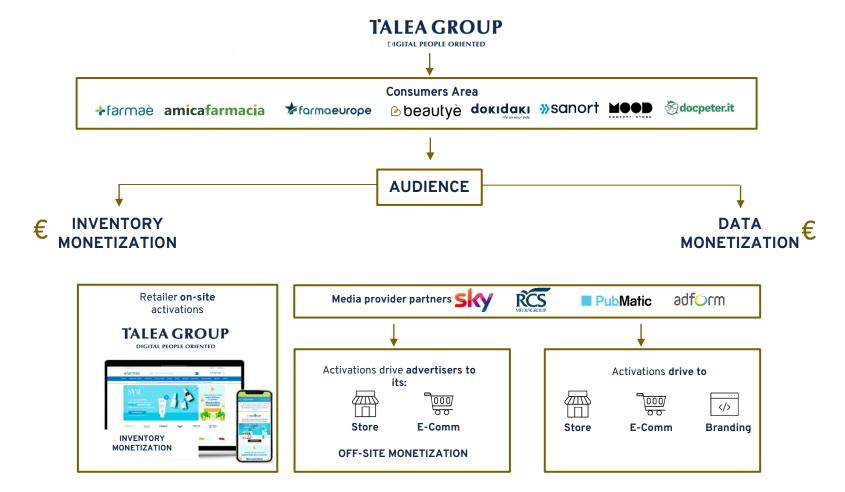
Retail Media includes an increasing range of digital opportunities which can be segmented into off-site, on-site and in-store environments. Retail Media also includes the targeting, optimisation and measurement elements of digital campaigns".



- Targets: Health, Wellness, Beauty Industries (B2B) and FMCG multinationals
- Key Client: Chief Marketing Officer, Media Center, Market Research and Analysis Company
- Revenue stream: Media contracts
- Digital assets: Own digital properties
- Business Model: Publisher, Data Economy
- Contracts from 1 January 2024

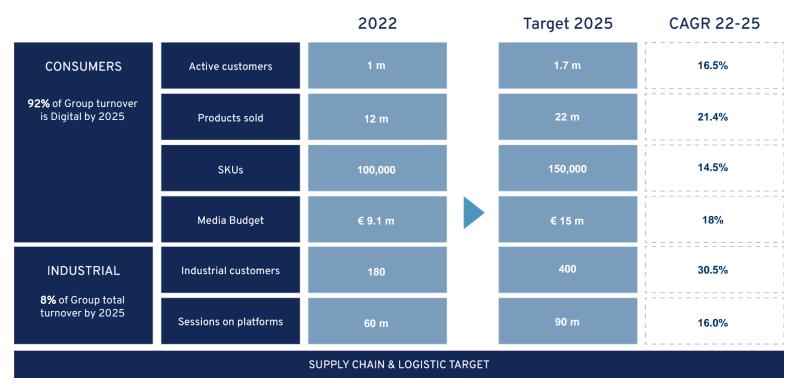
*Statista and IAB Europe

HOW THE RETAIL MEDIA PLATFORM WORKS





2025 INDUSTRIAL KPI



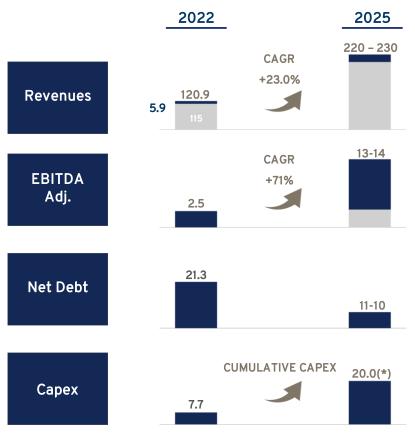
80% of deliveries within 24 hours

Talea Logistics: more than 100,000 products in stock for the benefit of end consumers and companies

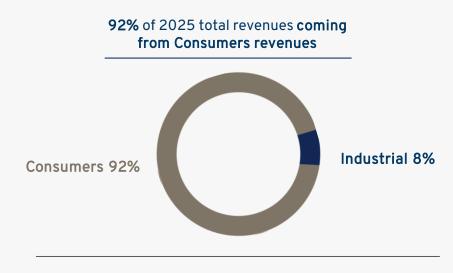
Bringing processes and functions into one single integrated model

Opening logistics hubs for fast shipping services (Speed)

2025 FINANCIAL KPI



Note: all numbers in the graphs are in € millions. Sums may add up to slightly different numbers due to rounding. (*) Cumulative capex period 2023-2025.







9M2023 KEY FINANCIAL

- Strong revenues growth and industrial KPIs
- Inflation not transferred on clients thus impacting margins; price increases as of May 2023
- Temporary increase of Net Financial Debt to finance the new logistic hub

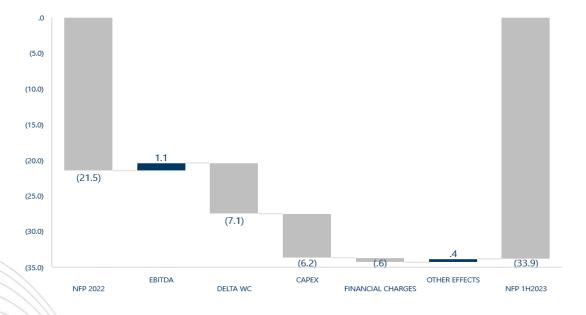
- Revenues Adj. 106.6 M (+26.5% YoY)
- Revenues Area Consumer 101.6 M (+26.6% YoY)
- Revenues Area Industrial 5.0 M (+22.9% YoY)
- 4 No. of orders 2.289 M (+20.5% YoY)
- 5 No. of products 10.827 M (+20.6% YoY)
- 6 Active customers (consumer) +18.94%

1H2023 RESULTS

€/mln	1H2023	1H2022	YOY
SALES adj	75,6	54,9	37.7%
Gross margin	21,3	17,1	4.2%
Gross margin	28.2%	31.1%	-3.0%
Selling and distribution as percentage of sales	-23.4%	-22.8%	-0.6%
Administrative costs as percentage of sales	-4.9%	-6.7%	1,8%
Other operating expenses as percentage of sales	-	-	n.d.
EBITDA	1,1	1,9	-0.7
EBITDA margin %	1.6%	3.5%	-1.9%
Ebit	-0,2	0,8	-1,0
Net result	-0,9	0,4	-1,3

- Staggering numbers increase in the first six months of the year, with consolidated adj revenues of euro 75.6 million, up 37.7% yoy
- Active customers keep rising: +33% yoy
- Sharp improvement in revenues and logistics capacity with a new 13,000 sqm warehouse in Piedmont

NET FINANCIAL DEBT BRIDGE €/m



- Temporary increase of Net Financial
 Debt to finance the new logistic hub
- Net Financial Debt at € 33.9 mln vs € 21,5 mln at 31.12.2022
- Monetary Net Financial Debt (net of IFRS 16 effect) at € 24,6 mIn
- Duration at around 3,3 years

GOVERNANCE

BOARD OF DIRECTORS



Riccardo lacometti Chairman & CEO



Alberto Maglione Vice Chairman



Marco Di Filippo Director General Manager of Amicafarmacia



Giuseppe Cannarozzi Director



Vincenza Colucci Director



Giovanni Bulckaen Indipendent Director



Marco Guidi Independent Director

BOARD OF STATUTORY AUDITORS



Sergio Marchese Chairman



Alberto Colella Regular Statutory Auditor



Monica Barbara Baldini

Regular Statutory Auditor



Fabio Panicucci
Alternate Statutory
Auditor



Gian Luca Succi Alternate Statutory Auditor

AUDIT FIRM - EURONEXT GROWTH ADVISOR - SPECIALIST

Deloitte. ALANTRA



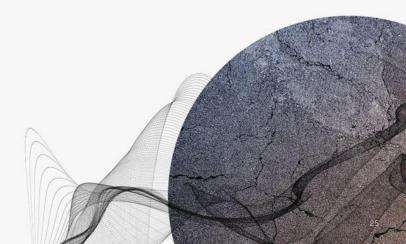




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Thank you



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